

THE MAASTRICHT SUMMIT

Social policy clash threatens to wreck talks

By David Gardner in Maastricht



THE EU and its 11 EC partners yesterday desperately sought a way of agreeing to a deal on continental European ambitions to strengthen workers' rights in the revised Treaty of Rome. Lawyers and draftsmen were last night picking their way through the legal and political minefield of a new opt-out clause for Britain on social policy.

Mr John Major refused to yield his entrenched position in the political union negotiations. The other leaders got the point.

"I would say there is...no room for compromise," conceded Mr Piet Dankert, the Dutch minister for Europe. There was "no point in re-discussing" the social chapter of the draft treaty, as behind the scenes efforts were under way to find a way out. His colleague, finance minister Mr

Wim Kok, had warned on day one of the Maastricht summit that there could be no compromise between yes and no.

Just before the Dutch presidency wound up another sterile debate on what Britain's Tory government sees as an EC bid to reintroduce socialism into the UK "through the back door", Mr Major thanked his hosts for redrafting the social provisions to take account of his concerns - and said no.

The background is that British legislation is going in another direction, and these are insuperable difficulties," he said. "Just as for some of you, signing this treaty without the social provisions creates problems, for me it is the other way round. I would not get the support of the British parliament or business."

President François Mitterrand of France, with more than a hint of resigned irony, said he admired the courage of a man who "recognised his



responsibilities." But he immediately arranged another meeting with Chancellor Helmut Kohl of Germany, amid signs that the patience of Britain's partners was fast evaporating.

But what is the UK rejecting? And to what extent can Britain opt out of a chapter of EC policy?

The Tory government believes it has changed the balance of industrial power in Britain in a way which only Brussels - or the opposition Labour party, which supports EC social policy - can reverse. It believes the only role of social policy, apart from health and safety provisions, is to create jobs. These measures will cost jobs, UK officials say, in extravagant but not easily checkable detail.

Britain's partners argue that EC workers must be given a stake in the new European Union. Down the road they foresee problems in both ratifying and implementing more

of workers' rights to information, social security, employment contracts and against discrimination, must prove that national governments could not do this better.

The Dutch compromise contains a modest list of areas which would be subject to majority vote in the Council of Ministers, as health and safety measures are now. These cover "working conditions to protect workers' health and safety in the working environment" - a more tightly drawn definition to cover UK concerns. The "consultation" of workers has been moved to the list of measures where the UK would retain its veto, leaving the right to corporate "information" in its social security, protection of redundant workers, "consultation" and "co-determination" (union involvement in corporate decision-making), and conditions of employment for non-EC nations are all issues which would

be settled unanimously.

The UK got a freetey communiqué that the European Commission would cost, and detail the effects on employment of each proposal it makes.

Even the compliant Dutch presidency refused to remove a separate article inviting voluntary agreements between capital and labour at Community level, which could replace legislation. "This is part of the hard core as far as we're concerned," a British official said. "It is an incentive to collective bargaining at Community level, which is dangerous; the higher up it is, the more divorced it is from the ability to pay."

The objection goes to the heart of the "social dumping" concerns of Britain's partners - that contracting out of minimum standards offers unfair competitive advantage.

The competition issue would have to be resolved in a let-out clause. As Mr Jacques Delors,

Commission president, put it last week, a social opt-out for Britain would set up "one country as a paradise for foreign investment, particularly Japanese investment."

The legal position is even more tangled. The UK cannot renounce on existing social legislation, yet so much of EC legislation is an updating of existing laws. How can "old" directives be separated entirely from "new" ones? And since the UK remains a member of the EC, a Dutch official asked, could a British union be stopped from taking the government to the European Court of Justice for failing to implement Community laws?

The political effect within Britain of a new opt-out is not yet the issue - because it was far from clear last night whether it could be achieved, or would be acceptable to either side. What was clear was that social policy risked scuttling the treaty.

Defence identity takes shape

By Robert Maunder and David Gardner

FOREIGN ministers of the nine-nation Western European Union (WEU) defence grouping were last night close to agreement on giving Europe a new defence identity.

They have also agreed in principle to admit Greece to the WEU and to allow Turkey "full participation" in its activities, although this would fall short of formal membership.

The declaration by the ministers will make clear that the WEU will be open to all members of the future European Union. Negotiations on both Greece's membership and Turkey's special status are due to be completed by the end of 1992.

Greece had made its assent to the political union treaty conditional on membership of the WEU.

All EC members belong to the WEU, except Greece, Ireland and Denmark.

Although Turkey's participation will in practice be indistinguishable from full membership, it will probably not benefit from the automatic mutual defence guarantees contained in the WEU treaty. The exact nature of the mutual defence arrangements between the WEU and Turkey is to be negotiated.

The precise wording of the WEU's relationship with the European Union and the North Atlantic Treaty Organisation still remained to be finalised.

But it was clear that the compromise would cover both Britain's concern that Europe's defence pillar should be fully compatible with Nato's responsibilities for European defence, and the desire of most other EC members that the WEU should become the defence arm of the Community.

The proposed text states that the WEU "will be developed as the defence component of the European Union and as the means to strengthen the European pillar of the Atlantic alliance."

The formula is understood to take account of British demands that the WEU should be an autonomous organisation.

Kohl's enthusiasm carries doubters on decision day

By David Marsh in Maastricht

CHANCELLOR Helmut Kohl has handled the Maastricht summit with his customary mix of blunderbuss and bonhomie.

On Monday night he showed more enthusiasm than officials in his entourage on the deal to move to European monetary union (Emu) at the latest by 1999.

Mr Kohl even believes that Britain could decide to join Emu as early as 1996.

However, as summit bargaining turned confrontational yesterday, the mood in the German delegation became sombre. Mr Kohl insists that the EC has now taken an "irreversible" road to monetary union.

But there is still some residual German doubt whether EC countries can achieve the necessary degree of economic convergence to make Emu a reality.

In nearly all areas of the political union treaty discussed yesterday, Mr Kohl admits that Bonn wants to go further down the road towards federal European power-sharing than other important members of the

Community. Having effectively given his imprimatur on Monday to giving up the D-Mark by the end of the century, Mr Kohl's big problem will be to show the German public that he has won sufficient concessions on political union to make the sacrifice worthwhile.

Unless he can do that, parliamentary ratification of any deal at the summit will appear problematic.

Mr Kohl's most strained relationship is with Britain. German officials showed irritation yesterday with what they termed as Britain's hardline stance on defence.

The chancellor also lined up with France, Belgium, Spain and Italy in criticising Britain's intransigence in the social policy and immigration fields.

But officials also stressed Germany's differences with other countries - with France over extending the powers of the European parliament, with the Netherlands over defence and with Spain and other southern countries over budgetary transfers to the poorer states.

A different - and still more difficult hurdle - for Mr Kohl stems from the mood of public opinion at home. The German press this week has kept up its new-found misgivings about the move eventually to replace the D-Mark by the Ecu.

The daily Frankfurter Allgemeine Zeitung, the flag-carrier of the heavyweight German right, charged on Monday that the "quality" of German economic policy would change as a result of Emu.

"Experience shows that, at the European level, resistance to inflation will grow smaller," the paper wrote.

This is also a triumph for Mr Jacques Delors, the Commission president, who chaired the Emu study by com-

'Fast forwards' relish their victory in battle over Emu timetable

By David Buchan in Maastricht

THE scale of the victory by the proponents of "fast forward" movement towards economic and monetary union (Emu) became clearer yesterday, even though this accord hangs on a political union deal.

Not only will the third and final stage of Emu start definitively by January 1 1996, but the European Central Bank (ECB) will also be set up by July 1 1998, or at least six months before a single currency comes into being.

To most people, seven years will seem a pretty leisurely timetable. But it will now be finite. Until this week, it had appeared likely that the European Community might try to create Emu at two-year intervals, starting in 1996 but, theoretically, containing almost ad infinitum. Now, there will be a single currency by 1996 and the only remaining question is how many countries will share in it.

The key new change lies not in the convergence criteria themselves. To pass to the single currency, states must still: • Get their inflation rates to within 1.5 percentage points and long-term interest rates to within 2 percentage points of the rates of the EC's three best economic performers.

• Keep their currencies within the narrow (plus or minus 2.25 per cent) fluctuation band of the exchange rate mechanism.

But the new decision-making procedure gives these criteria added weight. EC leaders have said that, in 1996, a majority of the 12 states must be economically fit for Emu, if a currency union is to go ahead. But later no such "critical mass" is required; all EC leaders have to do in mid-1998

is to decide which countries are ready for Emu that will, in any case, begin six months later. This number is likely to be at least three - because of the reference to the three best EC performers in the convergence criteria - but it might be no more than four.

Thus, there will less pressure on the 1996 summit to bend the criteria politically, because no minimum quorum of countries has been set for Emu.

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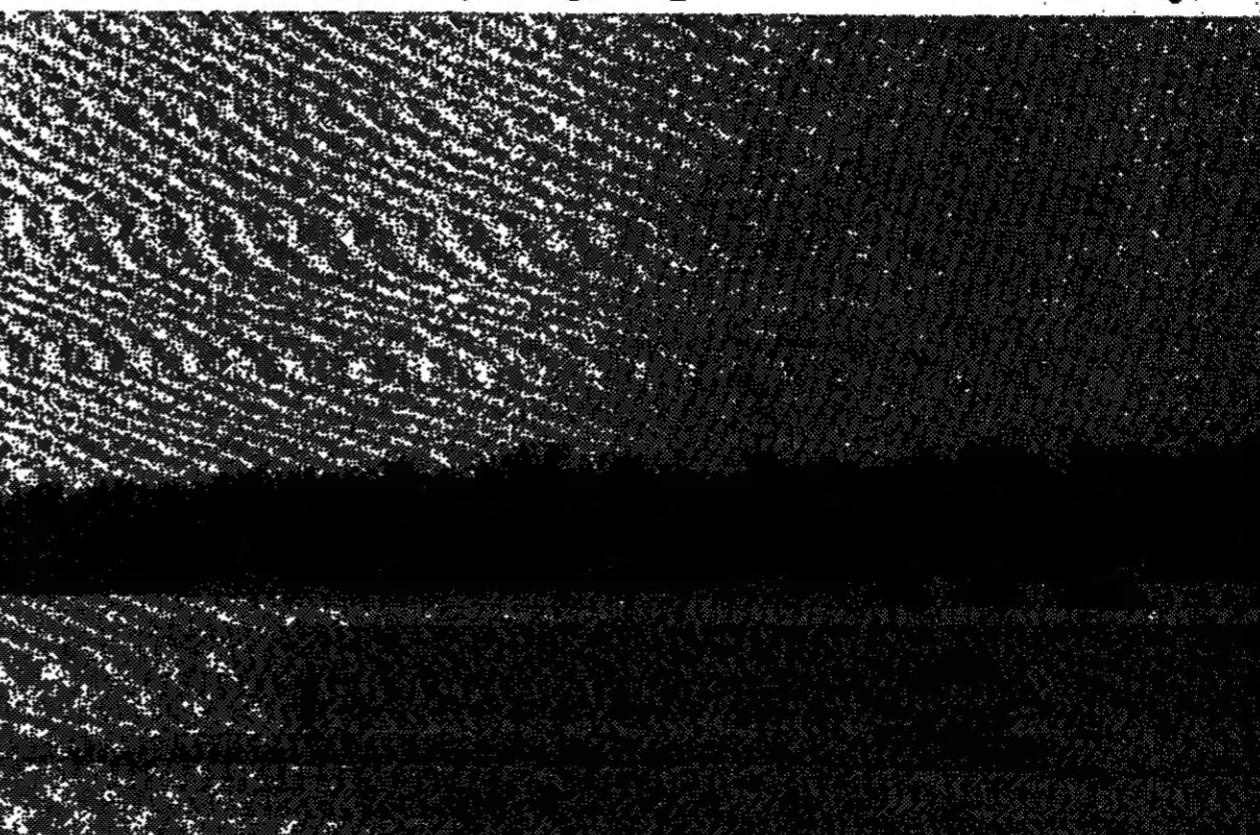
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INTERNATIONAL NEWS

Japan's business confidence declines sharply

By Stefan Wagstyl in Tokyo

BUSINESS confidence in Japan is declining sharply amid growing concern about the outlook for demand, capital investment and profits, according to a report published yesterday by the Bank of Japan.

In its latest short-term economic survey, the central bank said there had been "quite a big change" in sentiment since the previous survey in September. Business sentiment of both manufacturing and non-manufacturing companies remained positive but was forecast "to deteriorate further in the coming months".

The report, a widely-followed measure of economic conditions, prompted renewed calls from industry for a cut in interest rates.

Mr Gaihi Hiraiwa, the chairman of Keldanen, the employers' organisation, yesterday urged the government to press for a further cut in interest rates.

In a meeting with Mr Kiichi Miyazawa, the prime minister, Mr Hiraiwa said that if the economy deteriorated further

then stimulative measures would be necessary.

The central bank's report sparked a rally in bond prices. But, with its gloomy predictions about profits, the survey did nothing to reassure investors in the stock market, where the Nikkei average of leading shares fell 380 points to 21,983.

According to the Bank of Japan's survey, based on a poll of corporate managers, the index of confidence of large manufacturing companies fell 14 points to 13, compared with 42 at the beginning of 1991. For non-manufacturing companies, the decline was slightly less severe with the index slipping from 40 in the September report to 31.

Smaller companies also believe that a slow-down is on the way, with the index of confidence declining from 31 to 9 for small manufacturing businesses and from 27 to 18 for non-manufacturers.

"These are quite large declines but the indices are still positive," said a central bank official.

Mitsubishi charged over art purchases

By Robert Thomson in Tokyo

MITSUBISHI Corporation, the giant trading house, was charged by Japanese police yesterday for dabbling illegally in the art market by purchasing two works of Auguste Renoir on behalf of a Buddhist group.

The Mitsubishi case has become a symbol of the punctured Japanese passion for purchasing high-priced western art. The passion had been stimulated by the proceeds of stock and property speculation in the late 1980s, when some Japanese investors considered French Impressionists to be as certain a source of profit as an Osaka condominium.

Japanese police also charged two art dealerships, Art France and Tachibana, with violating in dealing in works of art.

the Antique Dealings Law by selling the Renoirs, After the Bath and Young Girl Reading, to Mitsubishi, which did not hold the required art licence.

Mitsubishi admits violating the law and said the paintings were bought for Y3.6bn (£15.5m) in March 1989 on behalf of Soka Gakkai, a Buddhist lay organisation.

A Mitsubishi manager said: "We deeply apologise for our behaviour. We committed the offence because we were unaware that the law required us to have a licence. We have made changes to our management system and the problem will not arise again."

Mitsubishi said yesterday that it has no interest in dealing in works of art.

EC offer on farm subsidy cuts 'still not enough'

By William Dulfrose in Geneva

FARM SUBSIDY cuts offered so far by the EC were insufficient, Mr Rufus Verxa, US trade representative, said here yesterday. Genuine efforts were being made by the EC and US to bridge their remaining differences; the US was prepared to "see the process moved into high gear" within days, but "the EC will have to put more on the table," he added.

He was putting the US position after four weeks' talks in Brussels. The Hague and Washington between the US and EC had failed to break the farm reform deadlock which has jeopardised the Uruguay Round trade talks.

Talks continued in Brussels yesterday between Mr Richard Crowder, US farm under-secretary, and Mr Guy Legras, EC agriculture director-general.

Earlier, EC officials said fresh top-level political instructions would be needed to achieve a breakthrough and President Bush was expected to intervene.

Mr Verxa said Mr Bush was "very involved", exploring every avenue to achieve breakthroughs. But the president was making it clear the US was not ready to accept a bad outcome, and needed to achieve large trade reforms, including agriculture. Any rumour was inaccurate, Mr Verxa added.

Mr Arthur Dunkel, Gatt director-general, has urged resumption of farm talks in Geneva this afternoon or tomorrow. These would take place "at the Crowder-Legras level" and Mr Jules Katz, deputy US trade representative, would be in Geneva, Mr Verxa said. But

the EC would have to offer deeper export subsidy cuts. All farm import barriers, without exception, had to be converted into tariffs. A clear definition of which domestic supports to farmers would be allowed was needed; otherwise room would exist for evasion.

Congress would address changes in US Section 22 legislation which maintains quotas on US imports of peanuts, sugar, dairy products and cotton only in the context of a satisfactory overall accord which included comprehensive tariffication. Brussels' "rebalancing" demand under which it would be allowed to keep on restricting non-grain feedstuff imports was out of the question.

In Brussels, Mr Ray MacSharry, EC farm commissioner, said the EC had cut its demand to a level to affect only 10m tonnes of grain substitutes instead of the 60m tonnes originally sought.

Referring to a Brussels plan to boost competitiveness of the EC electronics industry by increasing public spending on R&D, Mr Verxa said such an announcement was ironic when the US and EC were discussing enhanced farm subsidy disciplines.

Strong disagreement already prevalent in industrial subsidy talks in the Uruguay Round; the US would not condone such practices. As a result in services was achievable, he added. The US needed a high level of liberalising pledges from other countries and an accord setting out rules. Other areas of the round were "poised for final trade accords".

Efta signs deals with E European states

By Frances Williams in Geneva

MINISTERS from the seven nations of the European Free Trade Association (Efta) yesterday signed trade co-operation agreements with the three Baltic states, Bulgaria and Romania, paving the way for negotiations of free-trade agreements between Efta and the five former Soviet bloc states.

Efta - whose members are Austria, Finland, Iceland, Liechtenstein, Norway, Sweden and Switzerland - expects to complete early next year free trade pacts with Poland, Hungary and Czechoslovakia which will provide for free circulation of industrial goods and a limited range of agricultural products. Negotiations will have taken only 18 months from the signing of trade accords in June 1990.

Free trade agreements with the Baltic states, Bulgaria and Romania will take longer to put in place, because their economic reforms are less advanced, Efta officials say.

For these countries, closer ties with Efta represent an important step towards eventual membership of the European Community as well as a much-needed immediate lifeline to trade.

Once they are in operation, the free trade agreements should qualify Poland, Hungary and Czechoslovakia to join Efta, through which they would be able to apply for membership of the European Economic Area (EEA), the giant free trade zone agreed by the EC and Efta in October.

Participation in the EEA, which is due to take effect in 1993 if the European court gives the green light next week, requires countries to be members of either the EC or Efta.

Poland, Hungary and Czechoslovakia last month concluded separate trade agreements with the Community which envisage eventual EC membership some time after the year 2000. The EEA, which extends to Efta nations the Community's single market in goods, services, capital and labour, could prove to be a faster route for them.

Call for release of Aung San Suu Kyi on Nobel prize day

Burmese troops confront students

By Our Foreign Staff

BURMESE troops surrounded Rangoon University yesterday when students held a rally to call for the release of Aung San Suu Kyi, the Burmese opposition leader and 1991 Nobel peace prize winner who has been under house arrest since July 1989.

In Oslo, Mr Alexander Aris, the 18-year-old son of Aung San Suu Kyi, accepted the Nobel prize on her behalf. He said in his acceptance speech: "The Burmese people can today hold their heads a little higher in the knowledge that in this far distant land their suffering has been heard and heeded." The ceremony was

also attended by her husband Mr Michael Aris, a British academic, and their other son Kim, who is 14.

The student rally was the most significant protest against the country's authoritarian government since Aung San Suu Kyi was arrested. Armed Burmese troops surrounded the campus and later dispersed a crowd of about 2,000 people who had gathered outside the university.

Reuters news agency quoted the Japanese foreign ministry as saying that about 700 students had gathered on the campus. The Japanese ministry said

some students outside the university hurled stones towards riot police but it was not clear what happened to them afterwards.

The Japanese embassy said university authorities closed the gates when the students started their protest, apparently to prevent others from entering the campus.

As security forces dispersed the crowd at about 2.30pm some 50 students outside the campus shouted "do aye, do aye", a slogan popular during the 1988 uprising for democracy meaning "our struggle".

The opposition have suggested that he might impinge

ment officials in any testimony on corruption, the issue thought to be the motive behind the murder last year of Dr Robert Oko, the then foreign minister, was released from police custody last night.

Another former government official was charged with the murder.

The release of Mr Biwott is likely to inflame political passions in Kenya. The pro-democracy opposition have alleged that the government would never charge Mr Biwott, once the second most powerful man in the country.

The opposition have

suggested that he might impinge

on other high level govern-

ment officials in any testimony on corruption, the issue thought to be the motive behind the murder last year of Dr Robert Oko, the then foreign minister, was released from police custody last night.

He could be vulnerable to

some of the same accusations as Mr Duke. He has not managed entirely to shake off charges of anti-semitism levelled at him last year. "I'm not going to walk away from my views simply because David Duke takes them," he said.

Mr Buchanan has the backing of the Manchester Union Leader, a conservative New Hampshire newspaper which

some analysts give credit for Mr Ronald Reagan's primary win over Mr Bush in 1980.

Right-wing writer Buchanan to run against Bush

By George Graham in Washington

MR Patrick Buchanan, the right-wing US political commentator, yesterday launched his bid to return to the White House where he has served as speech-writer to three presidents.

Mr Buchanan announced that he would challenge President George Bush for the Republican party's nomination in the New Hampshire primary next February.

He acknowledged that it will be "almost impossible" to beat the incumbent president, although opinion polls show that even before declaring his

candidacy, he appeared likely to win more than 15 per cent of the Republican vote.

Mr Buchanan said his only hope of winning the nomination was to force Mr Bush out of the race.

But his candidacy could weaken the president by deepening an ideological rift in the Republican party on economic policy, on the US's posture in world affairs, and on social issues such as abortion.

Mr Buchanan's attack on Mr Bush yesterday focused on the president's abandonment in 1989 of his pledge not to raise

taxes, and on his recent acceptance of a civil rights bill.

Two areas where the Republican right wing has accused him of selling out. He also called for a sharp cut in the US military presence overseas and for a "new nationalism" in trade negotiations.

The tax issue, in particular,

could win him strong support in New Hampshire, which cultivates a fierce resistance to taxation.

Mr Buchanan tackles many

of the same issues as Mr David Duke, who last week declared his candidacy for the Republi-

cans in his bid to win the nomination but will not be running in New Hampshire.

He could be vulnerable to

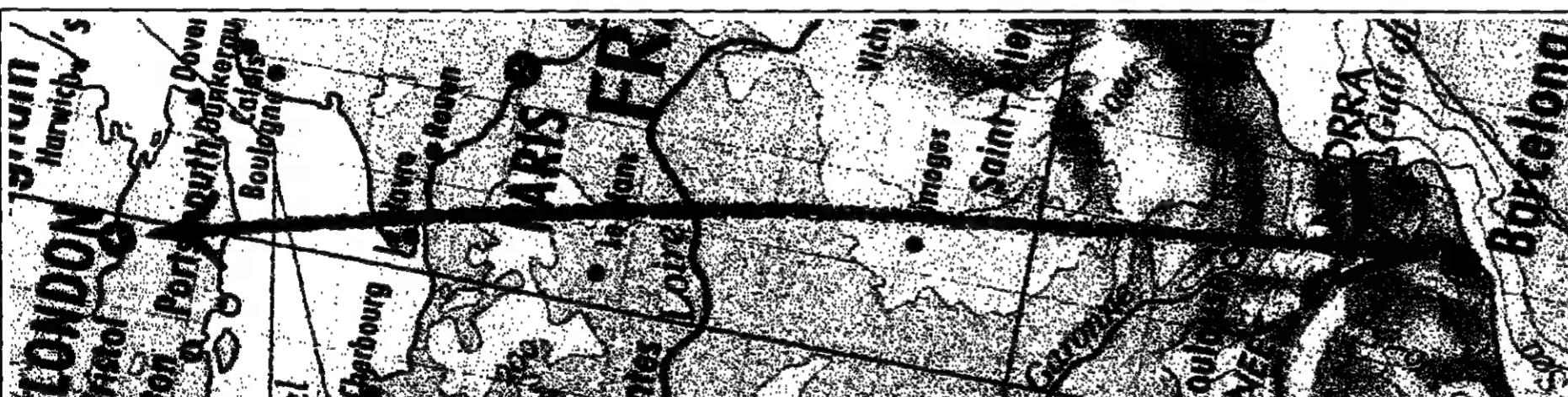
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Efta signs deals with European states

By Frances Williams
in Geneva

MINISTERS from the nations of the European Free Trade Association (Efta) yesterday signed trade agreements according to the Baltic states, Bulgaria, Romania, paring the last negotiations of free trade agreements between Efta and the five former Soviet states.

Efta, whose members are Austria, Finland, Ireland, Luxembourg, Norway, Sweden and Switzerland, expects to complete early next year a trade pact with Poland, Hungary and Czechoslovakia, which will provide for liberalization of industrial trade and a limited range of agricultural products. Negotiations will have taken only three months from the signing of the agreements in July 1990.

Free trade agreements with the Baltic states, Bulgaria, Romania will take longer, put in place, because the economic reforms are advanced, Efta officials say.

For the countries with still repressive regimes, but towards the top of the European Community at well enough advanced, institutions to start to open the way to free trade across Central Europe: Poland, Hungary and Czechoslovakia, the Efta believe, would be able to agree membership of the Efta by mid-1992. (EU enlargement to include the EC and Efta's non-EU members, the UK and Italy, is due to begin in January 1993.)

Participation in the enlargement is to take advantage of the European market, the new high level of economic cooperation between the other EC members.

Poland, Hungary, the Baltic states, but also Yugoslavia, have signed a separate agreement with the European Union's envisaged EEA membership from January 1993. The Al�anian and the Czechoslovakia's signs and the two countries' governments could prove difficult for them.

Can you spot the typical European?



The concept of a "typical European" – an abstract man-in-the-street sometimes used as a basis for corporate strategic

Even within the Common Market, Europeans aren't all alike.

Indeed, the closer you look at the New Europe, the more clearly its complexities stand out.

This is due not only to obvious historic, linguistic, cultural and economic causes. It also reflects a tendency towards greater structural differentiation.

This trend will no doubt intensify in

view of the desire on the part of some EFTA countries to join the EC and given the recent decision to create the European Economic Area (EEA).

And ultimately, the success of economic reform in Central and Eastern Europe will also have a substantial impact.

Among other things, the more liberal environment in the future could lead to a merger of national economic centers into larger, regional markets, without regard to internal political boundaries.

Markets for goods and services will change, and there will be an increase in

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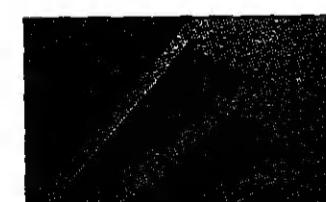
Diary Section. Runs from 28th November 1991 - 31st January 1992 and shows a week to view, international public holidays, number of days passed and left in the year together with tax and calendar week numbers. Plus four months of the 1992 calendar on each page.

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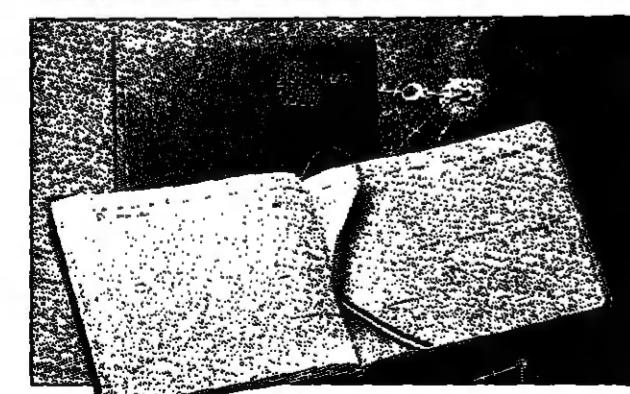


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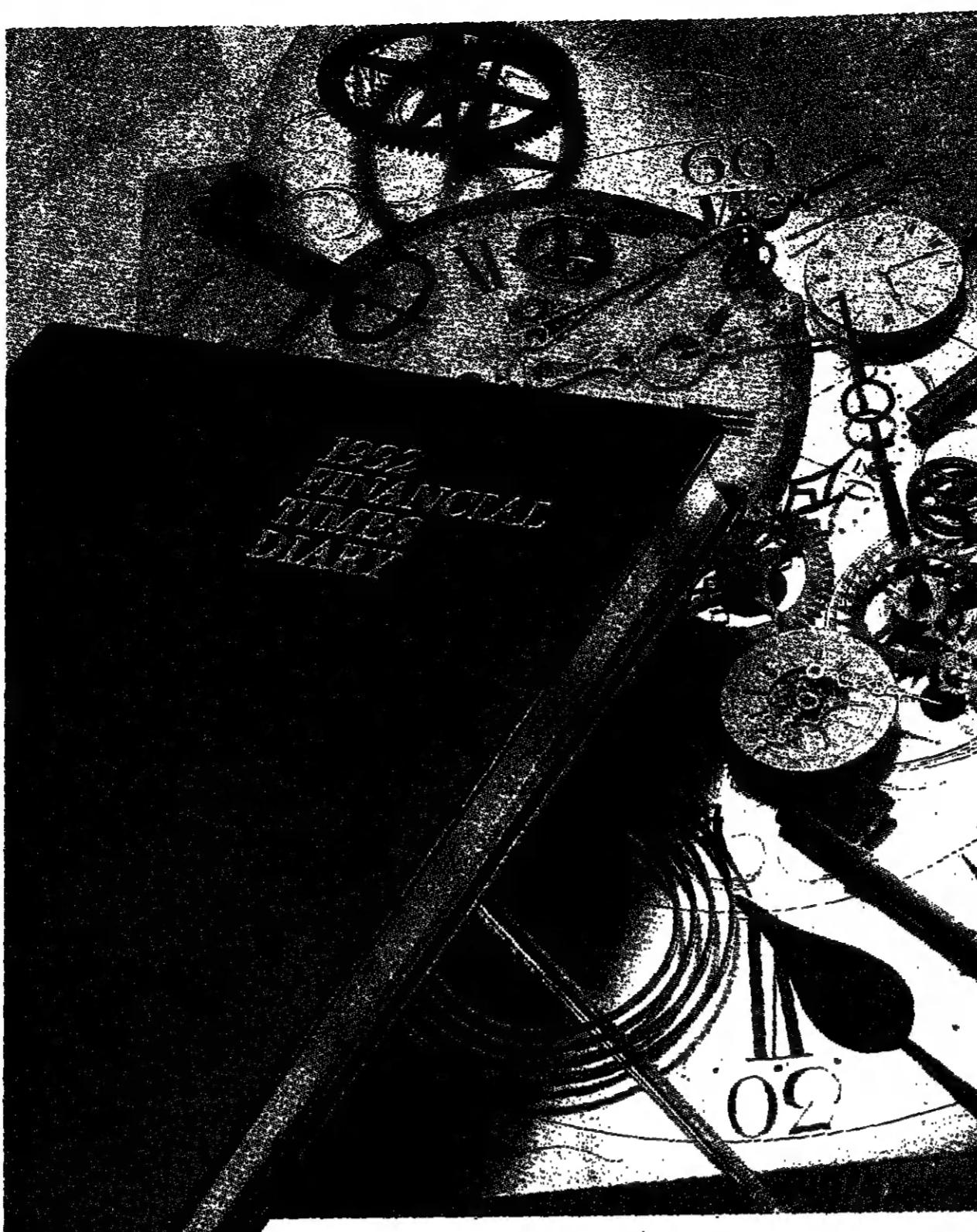
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Produced in response to the demand for a smaller, more portable FT diary, the FT Pink Desk Diary with its FT-pink pages is quite unique. Its distinctive size and shape make it equally at home on a desk or in a briefcase. Although compact, it contains a wealth of business information, and its innovative page a day layout allows ample space for each day's notes and business expenses. It is covered in black *bonded leather.

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The FT Wallet has a slimline, single-fold design that comes in either black or burgundy leather with matching silk lining. It contains a wallet section that holds bank notes and credit cards. Gilt corners give the wallet greater durability. Available in two sizes to take either the FT Pocket Diary or the FT Pink Pocket Diary.



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Desk Diary, black leather/cloth	DC	25.67	23.50		23.00		29.40		
FT Pink Desk Diary	DP	30.14	28.80		26.80		31.70		
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FT Pink Pocket Diary	PP	13.34	11.60		11.60		12.25		
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PERSONALISATION									
Initials only (up to 4 characters)	I	2.47	2.10		2.10		2.10		
Names (up to 20 characters)	ISN	4.41	3.75		3.75		3.75		
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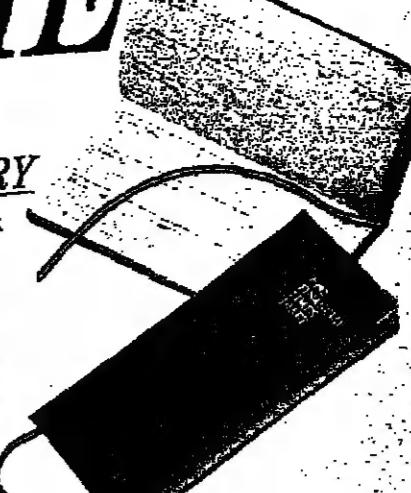
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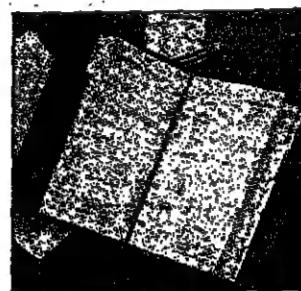


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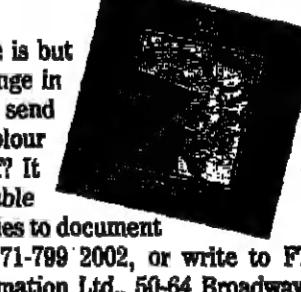
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When Anne Rice dropped in on Anne Rowland in Preston, her questions were short, sharp and to the point.

"Why has British Gas increased its prices so much in the last eighteen months? And why is gas so expensive anyway?"

"There was no place to go for an answer. Straight to the top."

So the fourteenth floor of British Gas Head Office, indeed, flew a flag to see what to start with by Chairman Robert Evans.

He pointed out that Mrs Rowland's bill averaged out at under a pound a day. For her family shot water, cooking and heating. Not bad value for money he suggested.

He also showed her that, while gas prices have risen, they've done so significantly less than inflation - so in real terms gas is getting cheaper every year. And it's a better buy than any other fuel that Anne could choose for her home.

When Anne struck to another question - "Why do you spend so much on advertising?" - Mr Evans pointed out that British Gas spent about 2p per customer per week on TV advertising. He also observed that much of British Gas' corporate advertising budget stimulates sales of appliances rather than fuel. And when people invest in more efficient boilers and cookers, their gas bills go down.

Mrs Rosland's reaction? "Perhaps I need a new boiler."

In Preston,
our prices left
Anne cold.
By Rome,
she'd really
warmed
to them.

When the Chairman declared that British Gas was among the best value in Europe, Anne demanded proof.

And where better to start than Rome? After all, it was the Romans who pioneered central heating.

**After a little ad hoc searching
Anne and Anneka found an Italian lady
with a recent gas bill.**

But how do you compare them?

Obviously, Italian families use less gas
than the British (blame the weather).

And our Italian lady's flat didn't compare
directly to French houses in Preston.

But it was possible to work out the cost of the gas on a unit by unit, therm by therm basis.

And with the aide of a calculator (and much broken Italian) Anne finally discovered that her Italian counterpart is actually paying at least 20% more for her gas. In fact the price of gas in Britain, she learnt, is among the very lowest to be found anywhere in Europe.

What a shock!
And, on a terrace overlooking Rome,
Anne Rowland gave us her conclusion.
"It's like Genghis Khan's empire."

"Do you really, really mean that?"
asked Anneka nervously.

"I'm convinced," said Anne.

British Gas



CDME



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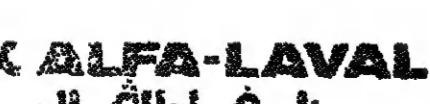
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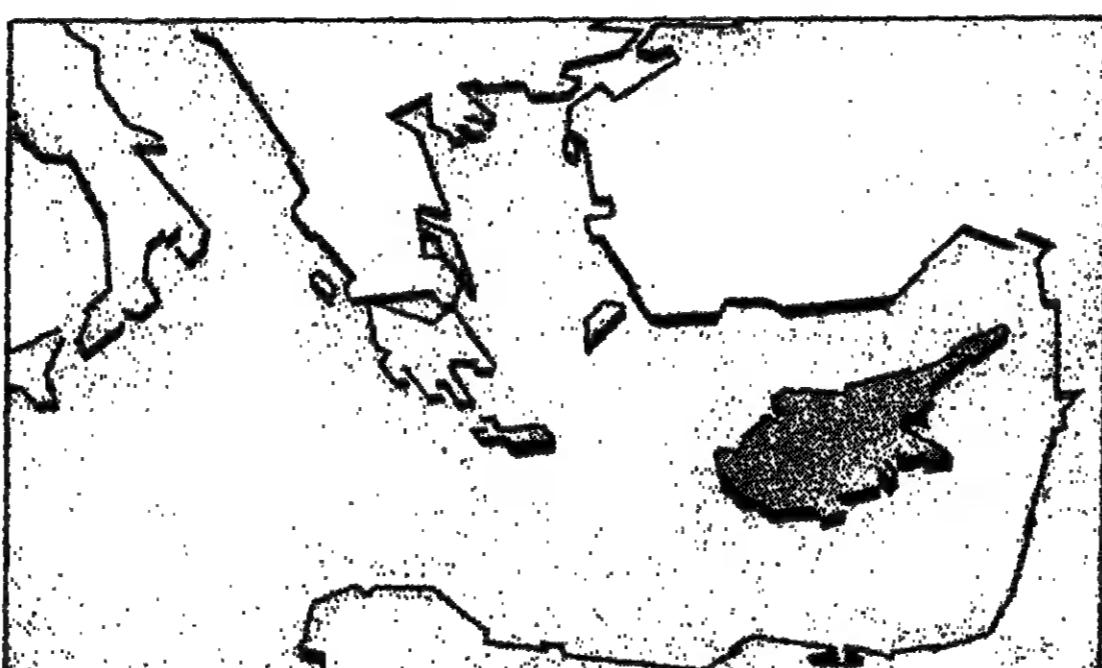


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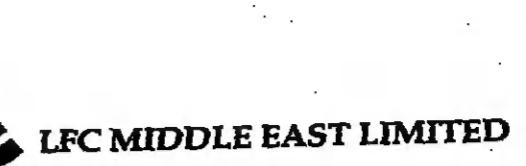
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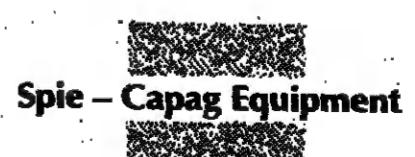
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FINANCIAL TIMES WEDNESDAY DECEMBER 11 1991



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UK NEWS

UK satellites to carry electronic research tests

By Daniel Green

BRITAIN'S next satellites to be sent into space will contain a set of electronic research experiments, a parliamentary space committee revealed yesterday.

Two satellites have been built by the Defence Research Agency, part of the Ministry of Defence, and formerly Royal Aircraft Establishment.

They will carry out tests on solar cells, space computers, and electronics built to resist cosmic and solar radiation and electrical discharges.

The aim of the research is to improve the performance of geostationary satellites which suffer the rigours of outer space for years on end. Geostationary satellites are usually for communications.

There were suggestions from the aerospace industry yesterday that experimental solar cells were made from gallium arsenide, a compound that replaces silicon in microchips. Both new satellites should be launched on the same Ariane 4 rocket in mid-1993 from Kourou in French Guiana. The exact date is being negotiated with Arianespace, the multinational space transport company based in Paris.

Barclays to launch code for business

By David Barchard

WHOLLY British satellites are uncommon. Apart from the Defence Research Agency, only the University of Surrey and satellite television broadcasters have launched them.

Because the two UK satellites are small, 50 kilograms, compared with a payload on Ariane of up to 4200 kilograms, industry sources yesterday said that a 50 kilogram satellite would cost \$250,000 to launch. The cost of construction is about \$500,000.

Most UK equipment goes in satellites assembled by the European Space Agency. The ESA has an experiment on the UK satellites.

The experiments on the two UK satellites will examine the effects of the earth's natural radioactive belts on electronic components. They will test a method of reducing the electric charges that build up on a satellite and which can, over a period of years, damage its working parts.

Since a satellite cannot earth the charge in a way a body near the planet's surface can, the charge will be transferred to a separate body which will then be jettisoned.



Under Fire: The Territorial Army - made up of volunteer part-time reservists - is to have its strength reduced by about 10,000 to 63,500, Mr Tom King, defence secretary, announced yesterday. David White writes. But he sugared the pill by promising to give the TA a more prominent role and to ensure that it is properly funded. The announcement had been expected. Although it means TA battalions face a series of amalgamations, the reduction is less severe than was at one stage feared by senior TA officers. Reorganisation measures in the RAF were

announced by Mr Archie Hamilton, armed forces minister. Two bases - the RAF Wattisham fighter base in Suffolk and RAF Mount Batten in Devon - will close. The famous Dambuster Squadron, number 617, is being reassigned to an anti-warship role. Picture by Ashley Ashwood.

Fresh court move over ITV auction

By Robert Rice

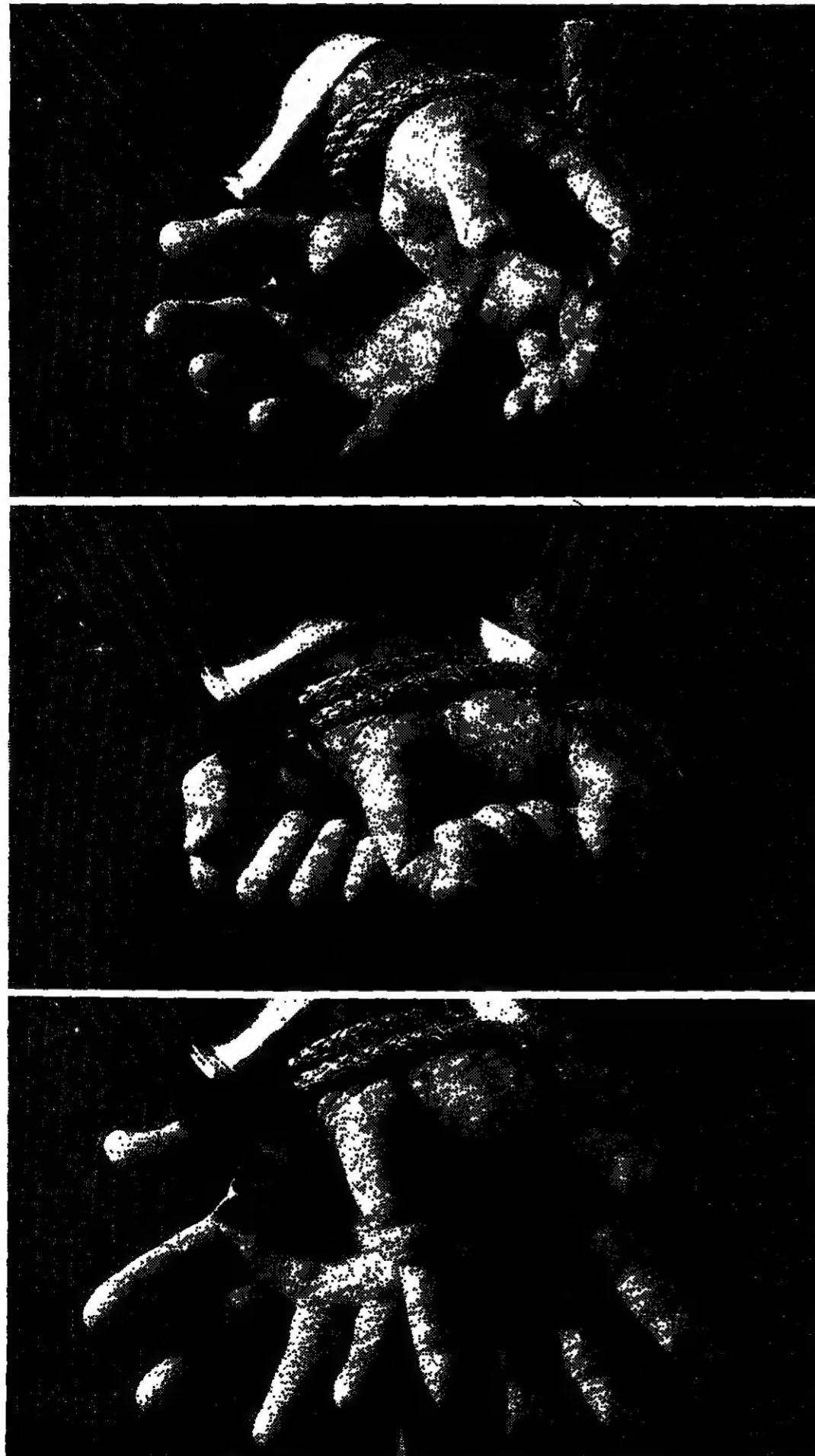
THE uncertainty surrounding the validity of October's ITV licence auction increased yesterday when TVNI, the unsuccessful bidder for the Northern Ireland franchise applied for a judicial review of the Independent Television Commission's decision to renew Ulster Television's licence.

The TVNI announcement follows the Court of Appeal's decision last Thursday giving TSW Broadcasting - the go-ahead to challenge the ITC's decision not to renew its franchise for the south-west region.

The second legal challenge to an ITC ruling increases substantially the chances that the new ITV network will not be in place by the beginning of 1993, the date the new franchise winners are due to start broadcasting.

The ITC would not comment on TVNI's action but pointed out that Lord Donaldson had made it clear in granting TSW's application for judicial review that he viewed the TSW action as a test case and not an invitation to other franchise losers to jump on the bandwagon. Former members have until January 16, three months after the date of the original ITC decisions, to lodge an application for judicial review.

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جامعة الملك عبد الله

**Fresh court move over
ITV auction**

By Robert Rice

THE uncertainty surrounding the validity of October's licence auction increased yesterday when TVN, the successful bidder for the North Ireland franchise applied for judicial review of the independent Television Commission's decision to renew Ulstervision's licence.

The TVN announcement follows the Court of Appeal's decision last Thursday that TSW Broadcasting Ltd go-ahead to challenge the ITC's decision not to renew the franchise for the south.

The second legal challenge to an ITC ruling increases substantially the chances that a new ITV network will not be in place by the beginning of 1987, the date the new winners are due to start broadcasting.

The ITC would not comment on TVN's action but pointed out that Lord Donaldson made it clear in grant TSW's application for judicial review that he viewed TSW's action as a 'tame' and 'an invitation to other claimants to jump on boardwagon'. Formerly held until January 16, months after the date of original ITC decision, to lodge an application for judicial review.

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UK NEWS

Forging group lifts exports to Germany

By Ian Hamilton Fazey,
Northern Correspondent

SHEFFIELD Forgemasters, one of the British companies involved in making the Iraqi supergun, has achieved a 50 per cent increase in exports to Germany since its role in the affair became known, taking a 40 per cent share of Germany's forging ingots market in the process.

The two firms are not being connected by the company, which says the dramatic rise in subsidiary sales and marketing company in Dusseldorf, using agents trying to sell directly from Britain.

However, the supergun affair publicised Forgemasters' ability as one of the few companies in the world capable of making parts of sufficient quality to withstand the pressures involved in firing the gun. Executives admit privately this has done no harm.

Forgemasters' German sales are expected to be about DM37m when its financial year ends in March, compared with DM18m in 1990-91. A further rise of 20 per cent is projected for 1991-92.

The company says exports are proving significant in helping to ride the UK recession.

The Dusseldorf office opened in September last year, five months after a consignment of large steel tubes for the supergun were seized by Customs officers at Teesside docks before they could be shipped to Iraq.

The company has always said the tubes were for a high-pressure petrochemical project and could prove difficult for British government approval as such.

Charges of breaking embargoes were never brought.

Forgemasters was bought by management for £25m from British Steel in 1988 and is at present route for financial institutions which supported the buyout. More than one buyer is believed to be considering an offer. The price is unlikely to be less than £80m and may be £17.5m profit for the year of £14.7m.

UK ECONOMY

Weak demand signals slowing of core inflation

By a Financial Times reporter

Inflation continued to slow last month according to official figures published yesterday which illustrate the state of demand and the pressure on manufacturers to reduce prices.

According to the Central Statistical Office (CSO), the price of manufactured products at the factory gate rose by 4.1 per cent in October and November and was 5.1 per cent higher month than in November 1990. In October, year-on-year price increase was 5.2 per cent.

Although the November number was slightly higher than many in the City expected, the figure supports the government's contention that inflationary pressures are being squeezed from the economy.

Ministers hope that the fall in the year-on-year rise in factory gate prices to its lowest level since October 1989 will encourage firms to cut costs in a move which could help the expected recovery.

According to another series of figures worked out by the CSO, which is thought to give a better idea of underlying trends, the fall in inflation is still greater.

Prices of materials and fuel purchased by manufacturing industry were lower in November than in November 1990. This measure of producer price inflation showed a 4.1 per cent year-on-year increase in October after having fallen sharply since the beginning of the year. The annual price rate in 1990 was 6.5 per cent, up in this statistical year.

Output prices in food, drink and tobacco industries rose by an above average of 7.1 per cent last month compared with November 1990 after a 6.9 per cent annual increase in October and November.

City analysts believe that downward pressure on UK industry's output prices will continue. Mr Michael Sanders, UK economist at Salo-

lex, says:

Report urges mortgage aid for low income homebuyers in UK

By John Willman, Public Policy Editor

MORE THAN 100,000 homebuyers on low incomes should be helped with their mortgage payments, according to a report published yesterday by the Joseph Kohn Foundation.

It says that a mortgage benefit scheme could help low-income homebuyers in the short term while reducing repossession.

It would make it easier for people buying their own home not to end up in difficulty with their mortgage costs. The report argues that the growth in home ownership during the spreading owner-occupation down the income scale, a safety net is needed for homeowners who fall into difficulties with their mortgages.

The report highlights the rising tide of mortgage arrears: more than 200,000 homebuyers are behind in their mortgage payments in the middle of 1991. And almost one in ten homebuyers were two or more months behind

with their mortgage repayments.

Tenants on earnings currently used to rent housing which covers part or all of their rent and unemployed homebuyers on benefit support are given 50 per cent of their mortgage interest for 16 weeks and 100 per cent thereafter.

But people in work buying their own home not entitled to subsidies with their mortgage costs. The report argues that the growth in home ownership during the spreading owner-occupation down the income scale, a safety net is needed for homeowners who fall into difficulties with their mortgages.

Apart from giving a "fairer deal" to some people, the report says a mortgage benefit scheme would close the "employment trap" which discourages people from taking a job.

Time for mortgage benefits
Source: Joseph Kohn Foundation
£7.50

lower than £13,000 in gross income around £10,000 a year). The amount of mortgage benefit qualifying for benefit would be limited to discourage irresponsible borrowing - the report recommends that the cut-off point for giving 100 per cent of mortgage interest paid should be £70 a week. Owners with large mortgages would receive as much as £100 a week in a week of late repayments.

Mini-buses to deliver the mail and carry passengers at the same time have been in operation since 1987 and now cover more than 170 routes in remote areas where there is no other public transport.

The union emphasises that the Post Office is the only

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A red-faced English officer burst into the little hut.
"We have found your boat, MacKinnon! You will not be in prison!"

There was a stir in the old clan chief's heart, only pride. And in his plaid, a strange gift from the royal rebel he laid spirits to safety.

MacKinnon survived the dungeon and so did his

reward: the recipe for Prince Charles Edward Stuart's personal liqueur.

The drink that became Drambuie.
This drink only MacKinnon in each generation knows the formula.

He will confess to the secret of various 15 year old malt whiskies.

He will reveal that Drambuie is sweet and mellow on its slightly drier ice and a match for mixers.

But ask him about a certain secret herbal and he'll be neither forthcoming.

He'll tell you to go and jump in a lock.

MADE TO THE PRINCE'S SECRET RECIPE

Plan to parcel up home deliveries

Diane Summers looks at reactions to the Post Office's new proposals

BETWEEN us and milk, newspapers and post - each with their separate workforces and delivery costs - are individually brought to the doorstep.

Now, this peculiarly British expectation of individual home deliveries has received a jolt. The Post Office, as part of a plan to meet financial targets set by the government, is discussing a range of radical options. They include abandoning ground deliveries to people's homes, and combining mail with newspapers and milk deliveries to increase revenue.

The proposals, outlined in a confidential memorandum by senior Post Office managers and disclosed in the Financial Times yesterday, have drawn a mixed reaction from consumers, trade unions and other interested parties.

Mr David Daniel, secretary of the National Federation of Newsagents, which represents 30,000 independent newsagents throughout Britain, said a move to get Post Office staff to deliver newspapers would be resisted "very vigorously". The federation fears that newsagents, as well as wholesalers, might end up being cut out completely, with newspapers being delivered straight from the publishers.

Losers would also include the 500,000 paperboys and papergirls who earn about £15 a week from deliveries, Mr Daniel said. In spite of what the federation describes as "the creeping blight of continental school hours", earlier starts to the school day, recruitment of schoolchildren for deliveries remains healthy in most areas. About half of all newspapers are still delivered to homes.

The Union of Communication Workers, the main union representing postal workers, points out that mail, milk and newspaper deliveries are already combined in rural areas. That may even lead to milk delivery companies, for example, getting the franchise to deliver the post.

Senior Post Office managers are not seriously suggesting that it would be practicable to combine the delivery of mail, milk and newspapers everywhere. Rather, they want to stimulate an entrepreneurial approach at local level that might raise revenue annually of up to £2m.

But they are serious about the items at the head of a list of the top 10 cost-saving measures: single deliveries to domestic addresses. Senior executives estimate that this might save £20m a year in wages and a further £100m over five years in assets.

The internal memorandum says that the move to single deliveries is "absolutely essential but with political implications". No move is expected until well after the general election, but it is very likely that the idea will be revived in some form after that if the Conservatives win.

The Communication Managers' Association, which represents supervisory grades of Post Office staff, said yesterday a single delivery might be acceptable to consumers if there were some trade-off, for example in lower stamp prices.

Sir Bryan Nicholson, Post

Office chairman, said in Sep-

tember he could imagine "the

scenario where the public

would want a different pattern

of service". That might include

one delivery a day.



New technology, such as the CFC sorting machine above,

could revolutionise services.

The potential for job losses

among the 150,000-strong work

force is far-reaching. The inter-

nal memorandum

says that the move to single

deliveries is "absolutely essen-

tial but with political implica-

tions". No move is expec-

ted until well after the gen-

eral election, but it is very like-

ly that the idea will be re-vived

in some form after that if the

Conservatives win.

The Communication Manag-

ers' Association, however, does not write the

proposal off. Ms Sue Blouin-

field, a senior CA policy officer,

said yesterday a single delivery

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ers if there were some

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stamp prices.

Sir Bryan Nicholson, Post

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tember he could imagine "the

scenario where the public

would want a different pattern

of service". That might include

one delivery a day.

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85	86	87	88	89	90	91	3026	3047	3075	3077	3089	3092	3099	6170	6174	6176	6185	6188	6193	6194	9325	9340	9351	9355	9359	9364	9366	12316	12323	12324	12329	12337	12338	12341
101	102	103	104	105	106	107	3027	3048	3078	3079	3087	3092	3104	6209	6219	6221	6224	6247	6248	6249	9285	9292	9292	9349	9359	9364	9366	12350	12353	12353	12364	12366	12371	12372
127	128	129	130	131	132	133	3028	3049	3079	3080	3089	3092	3105	6210	6220	6221	6224	6247	6248	6249	9278	9289	9298	9304	9318	9319	9324	12323	12323	12324	12329	12337	12338	12341
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MANAGEMENT

London Transport is making a great effort to improve its service at last, says Richard Tomkins

It's our fault, we admit it

London Underground is no slouch when it comes to finding reasons why its service is unsatisfactory. This time, however, it has come up with the mother of all excuses.

Chronic underfunding, depressed levels, the rising water table, and the like - all the usual explanations have been pushed aside in favour of something more before imagined.

Apparently, it's all the management's fault.

In an audacious poster campaign currently permeating the system, London Underground admits its performance is poor and promises better things in shape of a Company Plan.

Over the next three years, passengers are told, a radical programme of change will turn the Underground into a modern, well-run railway in which everything is focused on achieving excellence.

By now, baffled readers are likely to be asking themselves at least two questions. Is this just a crafty way of defusing all criticisms of the railway

for the next three years? If not, why hasn't these changes carried through?

To the first question, no, Denis Tunnicliffe, the Underground's managing director, is not a fudge. And the reason the changes have had to wait till now is in the railway's recent history.

Throughout the 1970s and early 1980s, passenger numbers on the Underground declined, and with them the motivation to manage the railway any better. Then, just as the numbers started to rise, the King's Cross fire blazed in 1987.

From that point onwards, says Tunnicliffe, safety became the overriding priority. The was crisis management: costs leaped as manpower and cash poured into risk prevention. Meanwhile, the deteriorated state of the infrastructure alarm calls and the need to strip back potential

hazards.

So strong was the emphasis on safety that the management only started to look at efficiency after it had contracted out. An example of

cliff. It set up 30-40 "value analysis" teams each comprising four or six people to travel out across the rail network to investigate how it could

"What we expected to find was a series of modules of underperformance where we could make savings," Tunnicliffe.

"But we didn't find that. Instead, we found areas where we could do better - so many that, rather than pick them out by one, we decided to bring them together into a Company Plan."

There are two main prongs to the plan. The first is an onslaught on labour. The 3,000 extra jobs added since King's Cross will be more than wiped out by a cut of 5,000, leaving the total at 17,000.

This will not be achieved in the process, says Tunnicliffe. Working practices are slowly being altered while many services such as station and train cleaning are contracted out. An example of



potential is the archaic shift pattern under which drivers work shifts of 8 hours 1 minute. In practice, it is almost impossible for the Underground to create drivers which employ drivers for the whole of their shifts. The introduction of flexible rostering - accepted years ago by British Rail - will enable the Underground to vary shift lengths, with a consequent reduction of 600 drivers' jobs.

Once redundancy costs have been met, efficiency savings are expected to lower

Underground's costs by 10 per cent by 1995. The implication is that passengers will benefit through the freeing of resources for investment.

In practice, the danger is that the government will simply pocket the cash by reducing London Underground's subsidy. Even so, Tunnicliffe, the main prong of the plan holds out the promise of better services for passengers.

Better training is part of the plan. Station staff will be made interchangeable with one another to make their jobs

more varied and interesting. In the engineering side, the emphasis will switch from cure to prevention. We have got to mend the kit before it fails," says Tunnicliffe.

But the single most important improvement is getting the train intervals right. Tunnicliffe explains, it may not sound particularly obvious if trains have to run at 10 minute intervals instead of 12 minute intervals, but 75 per cent of

incidents occur in the first 10 minutes. The implication is that passengers will benefit through the freeing of resources for investment.

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incidents occur in the first 10 minutes.

A helping hand for women

European employers have come some way, they say, since the days when they filled jobs via the Old Boys' network and then found, to their astonishment, that all their senior posts were filled by men.

"We are going to get right even if it means putting people on the platforms with clipboards to control the trains," says Tunnicliffe.

One in every three women in the European Community is now practising "affirmative action" and is actively searching for women candidates to fill top jobs, according to a survey covering over 500,000 European employees.

"Affirmative action" is the US term for equality programmes that may include quotas for the employment of women. The concept of quotas has, until now, met with resistance in Europe; in some countries, for example the UK, it remains outlawed.

The apparent trend in Europe towards affirmative action is matched, finds the survey, by enthusiasm for other measures to improve the chances of women reaching management positions.

General management training specifically for female employees is being provided by 45 per cent of companies.

• "Mentoring" - individual guidance provided by senior managers to more junior female colleagues - is being practised by 20 per cent.

• "Career pathing" described as a system of career goals, is in use in 22 per cent.

• "Multi-cultural postings" - experience in other countries to provide a broader perspective - is specifically aimed at women in 13 per cent of organisations;

• "Cross-functional" career experience, with women targeted to carry out a range of jobs across the organisation, is available in 27 per cent.

This last initiative is combatting "glass elevator" - a cousin of the better-known "glass ceiling" which presents women with an invisible barrier to achieving top positions.

Diane Summers

Europe's Glass Ceiling by Rebecca Rolfe. Available from The Conference Board, Europe, Avenue Louise 217, Bte 5-6-1020 Brussels, Belgium. Price 20 ECU to non-members.

Benefits of a seven-year itch

Alan Pike on a lengthy struggle to get computers into social security offices

Keith Burgess, managing partner of Andersen Consulting which helped the Department of Security

The first problem was that not of the civil servants who were on the scheme in January 1983, still with it by the end. The effects of annual budgeting, frequent changes and shifting political priorities made it difficult for the civil service to remain focused on long-term goals over a period of years.

In the exercise involving linking more than 70 mainframe computers in six locations. In managerial terms it required the formation of teams to carry the project forward. It also meant convincing the previous attempts, that success could be achieved.

Complex as the information technology, Burgess saw the implementation primarily as a management exercise. This was a business project with a high "R" content.

An important factor in maintaining the motivation of staff on the scheme was the development of a big idea - the Whole Person approach to delivering benefits. This meant equipping the computer with a central address file of population with a complete picture of

It involved abandoning the old system of handling claims benefit-by-benefit. A simple as many ways, it was none the less novel and in maintain enthusiasm for the project.

There were people who knew they faced personal career risks if they became associated with the new initiative and failed," says Burgess. "There were people who said it would never happen and people who told us we were missing it up. And then, when we got there, people told us they would have been cheaper and better of doing it."

found the civil service very skilled in running clerical factories where people did the same thing every day." But for the computerisation to work, this operational culture had to be replaced by a project culture based on meeting quality and timetable requirements.

The staff training scheme which preceded the arrival of terminals in local offices is believed to be the largest of its type ever undertaken in the UK. Nearly 40,000 employees underwent 10-day training programmes at the rate of 1,400 a fortnight in area training centres. Most began the courses lacking even basic keyboard skills.

The productivity dropped - a standard occurrence with the introduction of new work practices, but one which doubters exploited to the full. After a initial dip, however, it began rising and Michael Richard, chief executive of the Social Security Benefits Agency, estimates it is now up by a steady 10 per cent.

At a height of 2,000 people working in to implement the programme. Although the new system has cost around £15m, it is scheduled to produce annual savings of £150m by 1995, as well as an efficient service.

Everyone working on the scheme, says Burgess, went away feeling that they had experienced a once-in-a-career opportunity. "It is without peer in the commercial world. There simply hasn't been the introduction of another system combining complexity before."

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Additional information may be obtained by contacting Mr. Stuart Spence, Equal Opportunities Executive, at the above address, telephone 2451133.

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A helping hand for women

European employers have some way to go, since the day when they filled senior jobs in the Old Boys' network is then found, to their dismay, that all their senior posts were filled by men.

One in every three companies in the European Community is now practising "affirmative action" and is actively searching for women candidates to fill top jobs; according to a survey covering one million European employees. The term "affirmative action" is the programme that may include quotas for the employment of women. The concept of quotas has, until now, met with resistance in Europe, with some countries, for example the UK, remaining outliers.

The apparent trend in Europe towards affirmative action is matched, finds the survey, by enthusiasm for other measures to improve the chances of women reaching management positions:

- Gender mainstreaming, the specification for female employees being provided for 40 per cent of companies;
- Mentoring – individual guidance provided by senior managers to more junior female employees – it has proved to be 60 per cent;
- Career planning, described as a priority of career goals, at 60 per cent;
- Work-life balance policies, mentioned in another column in this paper, are finally emerging as 20 per cent;
- Women's exceptional care requirements, with women in the workplace having a range of family friendly organisations available at 20 per cent;
- Initiatives to combat the gender bias in the labour market, with women being asked to achieve 20 per cent.

Diane Sumner

TELEVISION

Who dares, wins

Let us now praise Cop Rock. At a time when television drama is being forced more and more into the deeply worn channels which broadcasting chiefs believe will produce high ratings, Cop Rock dared to be different. True, it was about the Los Angeles Police Department, a subject with which some might say the world is already too familiar, but the format was unique: not quite a full-blown rock opera it was, nevertheless, a TV musical, and not a one-off production but a 10-part series. From rock ballads to soul numbers, from up-beat ensemble singing to poignant solos, Cop Rock covered the waterfront of contemporary popular singing. The music may not have been up to Cole Porter's standards but it was considerably better than Lloyd Webber's. Once in a while there was even something.

Finding a right original song for something as familiar as the television police series is reason enough for celebration, but there was more than that to Cop Rock. The series might have hoped who spotted that it was created by Steven Bochco and William M. Finkelman, Bochco being the creator of Hill Street Blues. It was not simply that Cop Rock used the same "busy busy" techniques familiar from Hill Street Blues, with the intertwining of a multitude of stories, visually emphasised by the multitude of people passing before the cameras to make it seem abnormally vivid and real. True, that technique was used in Cop Rock, and – in contrast to the many series which tried to mimic Hill Street Blues and failed – it worked once again.

This time, however, instead of a bouquet of new stories with only the human relationships of the police running as a light connecting thread through the series, we were given one main story which continued throughout the 10-parts (the cynical "execution" by Detective LaRusso of the black drug dealer who had killed a policeman, but would have evaded justice on a technicality, and LaRusso's subsequent trial) plus other individual stories each week (the drug bust which pulled in a politician's secretary, the churning of down-and-outs from pillar to post, and much more).

Alongside these was an even stronger set of human relationships than in

Hill Street Blues: the romance in the autumn of life between the lady mayor and her chief of police, with the crazy yet touching scene in Painted Desert (he is a Wild West freak) where she admits to being the oldest virgin in America; "Be gentle with me Roger"; the marital difficulties between forensic officer Ralph Ruskin and his wife, another cop; the partnership difficulties between the young white rooky Gaines, who wants the public to love him, and his wise old black team mate who knows they won't... and so on.

There is a ridiculous smoothness in Britain about American television in general and drama in particular: it is habitually dismissed as sick, violent and superficial. We are told it all looks as though it comes off the same production line. There is some justification for the accusation of undue violence, though there is less now than there was 10 years ago and now there was very little in Cop Rock.

For the rest, it seems to me increasingly clear that the criticism is aimed at the wrong direction. If you want to find a television service where drama departments are sticking more and more anxiously to the tried and tested, then look no further than Britain. If matters continue for long as they are, the British will be producing nothing but beautiful adaptations from period novels. They are, it is truly, awfully good at this; if you want actresses who look as though they were born in stags and bustles and actors who might almost be wearing their own Fair Isle sweaters and driving their own vintage sports cars (come to think of it, they probably are) you need look no further than Britain. Ashenden may have been remarkably slow, and interestingly devoid of action but the sense of plot was intense.

At present, when they put their minds and their budgets to it, as in TV's Red Fox which began on Sunday, the British can still turn out a contemporary thriller as fast and slick as any in the world. It came as no surprise to discover that Ian Taiton, who has directed some of the most impressive episodes of Minder, was both co-producer and director of Red Fox which could not be faulted on production values. The locations in England and France were fresh and unfamiliar, the casting – Jane Birkin



Unique format: some of the all-singing, all-dancing police in 'Cop Rock'

as the wife of a kidnapped British businessman, John Hurt as an ex Special Branch man hunting the kidnappers – was imaginative, and the photography and editing were everything we have come to expect from Taiton, master of the slam bang urban drama.

But any honest viewer would have to admit that the fast driving of the new cars, the board meetings in plush offices, even the tense "Keep them talking" scenes when the kidnappers make their phone calls, however well done, are all terribly familiar. Since the coming of the glossy, bratty spy thrillers in the 1960s we have seen it all scores of times. What is the last truly imaginative and original British television drama series you can name? – Singing in the Rain (which was a weirdly good film for Cop Rock)? Edge of Darkness? They were made six and seven years ago respectively. Who makes a fantastical series about a moralistic lion-man living in the tunnels under the metropolis? The Americans do: Beauty And The Beast. Who makes a bizarre series about our-of-control time travellers? The Americans do: Quantum Leap (in a strong tradition, incidentally, going back to The Twilight Zone and The

Outer Limits). And who, while British television is yet again fussing over the authenticity of the walnut fittings in a 1910 third-class railway carriage, has made another triumphant non-naturalistic series in which you are never quite sure whether it will be the cops, the hookers, or the drug addicts who will next burst into song? Right, the Americans again: Cop Rock.

It was a pity that, instead of the songs carrying forward the narrative, the action tended to stop for the music, so that the songs seemed more like additional entertainment than an integral part of the drama. Despite that they never felt false or artificial, and the total effect was of a hard-driving, fast moving, very knowing and modern sort of television. This was a series that had taken on board not only The Selling Of The President but The Bonfire Of The Vanities. No matter how appalling the problems in the US today, it was ready to deal with them: drug addiction, police entrapment, political corruption, gun law, racism, the sex war, poverty.

More impressive still, it did all this with a remarkable degree of good humour. When the cops occasionally try to treat such subjects in

the results, as when (in Casualty) in an instance something like a series of lectures from a training school for social workers, Cop Rock managed to treat such subjects as victimisation and child abuse drug with seeming in a finger in viewer's face. Its achievement was perhaps best exemplified in the penultimate episode when the police traps put out on the beach and went out to trap men on the

beach. As the police told the arresting officer, "I just want you to know that all of the sexual experiences I've had, none was as deeply as being arrested by you!" whereupon the masochist: "So what if I long for a leather strap, if I start it heats up and down my back; or some large lady with a heart of gold, to tie me up and make me do exactly what I'm told?" The print media may have seemed to exemplify the extraordinary success of this number in combining the pathetic and the heroic. It is the chutzpah, the mind boggles at what they would make of such a subject in The Bill.

Christopher Dunkley

Prague's lasting homage to Mozart

It is the perfect Mozart theatre – intimate, elegant and with a natural sense of scale. The acoustic is dry and clear, the historical surroundings unmistakable. This is the Estates Theatre in Prague, where Mozart's first directorial efforts of his music and where Don Giovanni received its premiere in 1787.

Prague, justifiably proud of its Mozart connection, has found a durable way of rounding off the bicentenary – by bringing it back to life after a laborious year closure. The opening production was Don Giovanni, staged by David Raksin, conducted by Radok, produced and sponsored by Bankers Trust and others. The theatre will now function with a small repertory of Mozart and spoken theatre works, leaving the Smetana and National Theatres as Prague's main operatic temples.

Theatre (Smetana's Divadlo) is the oldest surviving theatre in Prague. Built in 1868 by Count Nostic, after whom it was initially named, it was bought by the Bohemian Society in 1878. Weber was music director from 1818 to 1819. Manier, Karel Mück and Zemlinsky conducted there, even though it had become Prague's second German theatre after the opening of the larger Neues Deutsches Theater (now the Smetna)

in 1868. The Communists took it in 1948, after the 18th century Czech dramatist, Karel Sabina, was offered Prague a glimpse of the 19th century scholarship. This is the Estates Theatre in Prague, where Mozart's first directorial efforts of his music and where Don Giovanni received its premiere in 1787.

Given the current chaotic state of Prague's musical and theatre life, the opening production can be counted a modest success. Mackerras, who is conducting the first handful of performances, gave the Czechs a crash course in historical performing practice, often with self-defeating results. The overture was taken so fast that string quartet was scrappy, the first part of the catalogue aria sounded four-square next to its speeded-up reprise "Dalla sua pace" and "Mi tradi" (which Mozart added for Vienna) were dropped, but vocal embellishment was also scarce, perhaps because that had been insufficient time to coach the two casts engaged

for the production. And yet Mackerras at least offered Prague a glimpse of how Mozart's sound in the light of modern scholarship, this Don Giovanni, benefited from a wholesale cleansing-out of orchestral texture, to brilliant effect in the string accompaniment for Donna Elvira's first aria and in the brass and timpani flourishes. It also made some amends for the lack of dramatic temperament on stage.

Radek, son of the distinguished Czech stage and film director Alfred Radek (who emigrated to Sweden in 1968), made no blunders or lapses of taste. The production began and ended well: Giovanni, a limber blonde aristocrat, steps out of a distant evocation of the Estates Theatre during the overture, takes a bite from an apple and places it front-of-stage. During the final sextet, the same figure emerges from a trap-door in modern informal dress, smiles at his mauling colleagues, picks up the apple and withdraws through the backstage door whence he came.

As a metaphor of the opera's origins and eternal fascination, and as a cheeky reminder that seduction begins as a woman's game in the Garden of Eden, this was a plausible framework. But the main body of the evening existed in a vacuum of ideas, the plot placidly unifor-

med on a wooden ramp against Teatino's Fifth's backdrop of cloudy blue sky and veil curtain. With the exception of the Giovanni and Leporello (both experienced singers), the cast failed to relate to each other or project an understanding of their parts. The direction was unable to take control.

The Swedish baritone Johan Falkman (Don Giovanni in Carmen), was a manly, mildly threatening Giovanni, who used his rich voice in "L'elmo" ("La ci darem") had real presence. Lukáš Velek's Leporello, much his master's equal, was equally convincing. The Ukrainian bass, Kruglov, made a strong Commandatore. Donna Anna and Donna Elvira were sung by Lisa Gasten and Bernadette Cullen, two Australians with large, well-schooled voices. Alvaro Vack's Don Ottavio and Naomi Itami's Zerlina sounded inexperienced and unparted.

Perhaps this production will have taught the Czechs that not everything emanating from the West is automatically stamped with quality. It needed more planning and more imagination in the circumstances, like those stale clichés.

Andrew Clark



Naomi Itami and Carl Johan Falkman in the 'Don Giovanni' which reopened the Estates Theatre where, in 1787, Mozart had directed the premiere

d'amore: Tomorrow: Elektra (West Berlin 3410 249)

■ BONN
Open 20.00 Ronald Hynd's ballet Rosalinde, music by Johann Strauss arranged by John Lanchbery. Thurs and Sun: Don Giovanni with Bruson (773687)

■ BRUSSELS
The Brussels Arts 20.00 Jorg Wurttemberg Chamber Orchestra in Bach, Stamatz, Corelli and Hakan Hardenberger trumpet. Sun: Ronald Zollman and the Belgian National and Brussels Choral Societies in Berio's *Nuits* and Mendelssohn's *Lobgesang*. Symphony. (507 820). The Monnaie and Mark Morris choreography. The Hard Nut on Thurs and Sat, and *Le nozze di Figaro* on Fri and Sun (219 834)

■ COLOGNE
Philharmonic Valery Gergiev and the Gurzenich Orchestra in Prokofiev's Symphony and Mozart's Piano Concerto No 18. Sun: Elisabeth Leonskaja. Tomorrow: Jorg Faerber and the Wurttemberg Chamber Orchestra, with Barbara Hendricks and Hakan Hardenberger. Thurs: Christian Thielemann plays Schumann's Piano Concerto with Cologne Radio Symphony. Sun: Gurzenich plays Mozart and Reger (2861)

■ LONDON
Sadler's Wells 18.00 Paul Taylor Company triple bill. Daily till Sat (071-278 1111). Covent Garden First performance of Frederick Ashton's Royal Ballet production of La Esmeralda (1984), sung by

Lesley Collier. (071-240 1111). Royal Festival Hall 19.00 Royal Philharmonic and Huddersfield Choral Society in Mozart's arrangement of Handel's Messiah. Tomorrow in Elizabeth Hall: Henze conducts the London Philharmonic (071-328 8800). Barbican 19.00 Humphries' Handel's Messiah, the New Chamber Orchestra and the Westminster Choir. Tomorrow: RPO plays Mozart, Mendelssohn and Beethoven

■ MADRID
Tonight's concert at the Auditorio Nacional de Musica is given by the Spanish Chamber Orchestra, directed by Jose Luis Torner. The programme includes Reichardt's *Clementine* and Albéniz's *Adagio*. On Thurs, Domingo Tomas, accompanied by Zohra Lohengrin and Irene Dosee and Anja Silja. Fri: Luc Hoffmann (236061). 20.00 Almudena Llorente and Julian Lloyd Webber's musical by Willy Russell. Daily except Sun till Feb 11 (1620)

■ MILAN
Teatro alla Scala 19.00 Riccardo Muti and Carlo Levi's production of Parsifal, with Plácido Domingo in the title role, Mirella Freni, Kiri Te Kanawa, Robert Lloyd and Gürzenich and Hakan Hardenberger. Thurs: with Arkadij Ruzanski. Runs with alternating casts till Dec 25, with new performances on Fri and Sat. Thurs and Fri: John Cranko's production of La Esmeralda (2700 2111)

■ NEW YORK
Metropolitan Opera 20.00 James Levine conducts Die Entführung aus dem Serail, with Mirella Devia and Matti Salminen. Tomorrow: Wynton Marsalis on trumpet from tonight till Sun. Next Sun: Philip Glass's *Volksoper* 19.00 Carlo Maria Giulini's *Der Bettelstudent*. Tomorrow: Jorg Faerber and Bruno Sebastian (51444 2111). Volkssoper 19.00 Carlo Maria Giulini's *Die Fledermaus*. Thurs: Wiener Blut. Fri: *Le nozze di Figaro*, sung in German. Sat: Die

■ PARIS
Opera Comique 19.30 Gabriel Bacquier, Mirella Freni in L'azur et le bleu in review? with music by Jean-Michel Charpentier. Until Dec 31, daily this week. Palais Garnier 20.30 Friedemann Layer and the Ensemble Orchestral de Paris in Beethoven's Prometheus overture and Violin Concerto with Anne-Sophie Mutter. Thurs and Fri: Radoleska plays Moonlight violin concerto. Thurs: Spanish programme (Fri, Sat, Sun) is conducted by Juan Pablo Izquierdo. (02 4028 2840)

■ SPAIN
Opera Comique 19.30 Gabriel Bacquier, Mirella Freni in L'azur et le bleu in review? with music by Jean-Michel Charpentier. Until Dec 31, daily this week. Palais Garnier 20.30 Friedemann Layer and the Ensemble Orchestral de Paris in Beethoven's Prometheus overture and Violin Concerto with Anne-Sophie Mutter. Thurs and Fri: Radoleska plays Moonlight violin concerto. Thurs: Spanish programme (Fri, Sat, Sun) is conducted by Juan Pablo Izquierdo. (02 4028 2840)

■ VIENNA
State Opera 19.30 Ulf Schirmer conducts Katya Kabanova, Nancy Stassen, and Renée Fleming. Thurs: Der fliegende Holländer. Thurs: with Renée Fleming and Renée Fleming. Thurs and Fri: John Cranko's production of La Esmeralda (2700 2111)

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■ WASHINGTON
Kennedy Center 19.00 Rudolf Jansen, singing Winterreise, repeated Thurs, Fri, Sat and Sun: *Winterreise* in Balanchine's City Ballet production of The Nutcracker, daily till Jan 5 (870 5570). Avery Fisher Hall 19.30 Leinsdorf conducts the New York Philharmonic Orchestra and New York Choral Artists in Mozart's Requiem. Thurs, Fri, Sat: Leinsdorf and Schuman (875 2222)

■ FRANCE
Opera Comique 19.30 Gabriel Bacquier, Mirella Freni in L'azur et le bleu in review? with music by Jean-Michel Charpentier. Until Dec 31, daily this week. Palais Garnier 20.30 Friedemann Layer and the Ensemble Orchestral de Paris in Beethoven's Prometheus overture and Violin Concerto with Anne-Sophie Mutter. Thurs and Fri: Radoleska plays Moonlight violin concerto. Thurs: Spanish programme (Fri, Sat, Sun) is conducted by Juan Pablo Izquierdo. (02 4028 2840)

■ THEATRE
On Sat, the Akademietheater presents *Der Rosenkavalier* directed by Manfred Karge (Mon-Sun). This week's repertoire in Bruckner's Eighth Symphony, Fri: Haydn's Trio plays four piano trios. Thurs and Sun: David Zinman (02 511 1111)

■ SPAIN
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■ WASHINGTON
Kennedy Center 19.00 Neville Marriner and the Royal Philharmonic Orchestra in Mozart's Symphonies (34 and 41) and the Clarinet Concerto with Andrew Marriner. Fri, Sat, Sun and next Mon: National Symphony and Choral Society Washington in *Handel's* (416 2222)

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FINANCIAL TIMES

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Wednesday December 11 1991

Fate of the Soviet army

NOTICE the fate of the Union appears to have been premature. But the announcement by the leaders of the three republics on Sunday night that they agreed to form a common open to other republics marks a significant development in the long agony of the Soviet Union.

By ensuring the inclusion of Ukraine in the three founding states, Mr Boris Yeltsin, the Russian president, has succeeded where Soviet President Mikhail Gorbachev failed.

The overwhelming popular vote for Ukrainian independence last week killed the remaining hope for Mr Gorbachev's vision of a new union. Rather than see a Ukraine, with its 52m people and long historical ties, leave the Union completely, Mr Yeltsin had to make concessions to keep it within a smaller, more homogeneous grouping. He humiliated Mr Gorbachev by presenting it as a *fait accompli*.

The new commonwealth attempt to maintain some of the economic and political community based on a loose union between the states, which between them amount for 70 per cent of the population and the bulk of the industrial, agricultural and raw material output. These always were the basis of the Russian empire. It remains to be seen whether such a union, headquartered in Minsk, will be attractive to non-Slav peoples who are integrated into the multi-ethnic Soviet empire based in Moscow.

The pique displayed by Nursultan Nazarbayev, the president of Kazakhstan, at being invited to take part in discussions which led to the announcement of the commonwealth, and his subsequent support for Mr Gorbachev's opposition to it, indicates difficulties ahead. Russians live outside the boundaries of Russia itself, with them in Kazakhstan, which is nearly 40 per cent of the population. This is the only republic to have strategic arms on its soil.

Protecting pensioners

THESE ARE several possible ways of protecting pensioners within the Maxwell empire. The first came from the pensions industry last week, with the suggestion that no pension fund part should be stopped. A determined Mr Maxwell did well. But this will be dismissed by pensioners as simply a way in which lawyers, auditors, investment managers, actuaries and pension fund managers will fail to protect pensioners.

The second possible approach is to set up of safeguarding funds within the present trust law. This is already being done under the Security Act 1981, with the imminent introduction of new regulations which will limit the use of pension funds to give financial support to the sponsoring company.

However, this would only provide marginal protection against Maxwell-type misappropriation. It would require that pension funds should be held by separate custodians. Even this would leave the ownership of the pension assets within the company, and membership, limit the power of company executives, and so that be held by separate custodians.

In the end the government passed up the chance to introduce a new Occupational Pensions Act, but the worrying lack of security now exposed makes that decision less acceptable. Historically there have been few cases of misuse of funds, but it now looks complacent to have relied upon good fortune. As the corporate squeeze presses more tightly the danger is rising.

The Maxwell case highlights the failure of various professionals to perceive the risks. It was plainly imprudent for one man to have so much power, including ownership of the investment management company that administered most of the funds. This inability to recognise danger is a feature that has characterised other recent financial scandals outside pension funds.

Companies have been able up to now to maintain pension funds in a kind of legal limbo - corporate control and true separation. The lack of security revealed by Maxwell's fund has exposed this compromise as unacceptable.

While Chancellor Helmut Kohl has been struggling it out in Maastricht to achieve a vision of a united, federal Europe, he must have been feeling a chill draught on the back of his neck.

His finance minister, Mr Theo Waigel, had scuttled in Bonn a day earlier with a sizzling rebellion home. And the problem stems from the system which the German chancellor is so keen on in the staff of the European Community - from federalism.

Suddenly the German states are up in arms to stop what they see as a erosion of their powers by the central government in Bonn. They accuse Mr Kohl of draining their budgets, cutting their coffers, and plotting to strip their powers in the EC in approval. They hint darkly of plans in Bonn to expand the boundaries.

The growing German federal system, the guarantor of German democratic stability since the war, has undoubtedly been increased by the financial strain of paying for German unification and subsidising an effectively bankrupt new state to join the system.

"The financial relations between the union and the states are out of control and the advent of the new federal state in the east," according to a senior official in Bonn. "There is a lack of control of the system."

What makes all this embarrassing for Chancellor Kohl and the central government is that for the first time in a decade, the states are in a position to challenge a majority. For the April when they won control of the Palatinate (Mr Kohl's own state), the opposition SPD had a majority in the Bundesrat, the upper house of the German parliament. But now on all the most important items of legislation, they insist on having their way - or even cause the law to fail.

That came as a result of the vote against the government's whole package of reforms for the coming years, which included an already agreed budget. The key element is a 1 per cent cut in state spending from 1993, which will bring in a sorely-needed DM12.3bn in a full year. Another vital part is a bundle of concessions for business, to the tune of DM1.5bn. But it will be unfairly burdened on the single European market after 1992. It is intended to reduce business property tax, and the tax on working capital altogether.

On Monday, just as Eurobonds were sitting to thrash out the details of European economic and political union, a crucial committee was gathering in the German capital to renegotiate tax plans. Sixteen from each of the 16 states of the German parliament - the Bundestag, where the ruling coalition has a clear majority, and the SPD-controlled Bafu - sat for two days to sort out the details. Yesterday afternoon, Mr Waigel reported

Quentin Peel on strains in Chancellor Kohl's vision of federalism

Germany's F-word



that they seemed to be heading for outright defeat. The SPD had voted in favour of a VAT increase, and now accept any alternative.

Old federal states before unification to just nine. This was only a first opinion, but it may be enough to sink the law for good, for the Bundesrat must now obtain a two-thirds majority to override it.

It all looks like giving a apparently unflappable German chancellor a major headache. The question is whether the German federal system working well, leading to compromises, or whether the system is being undermined by creeping centralisation as well as the end pressure on the public purse.

What is happening today is that a series of political pressures are coinciding at the heart of the German body politic, compounded by the acute financial (and psychological) strain caused by the unification process.

In the first place, there is the straightforward political battle between the ruling conservative coalition, led by the Christian Democrats (CDU), and the opposition SPD. Mr Kohl's victory in last year's unification elections has shut the SPD out of power until 1994 at the earliest. But two key state elections are due in the spring - in the CDU stronghold of Baden-Württemberg and in Schleswig-Holstein - and both are in the balance.

On top of that comes the gathering resentment over Kohl's perceived usurpation of the powers of the states. That was certainly an issue in the vote of the Bundesrat on the Bundesbank. It was also a factor in the resounding vote over Maastricht. And it is an important element confusing this week's negotiations on the tax package.

The spokesman for the central government in the federal Bundesbank, says Mr Edgar Meister, finance minister of the Rhine, "it should not be seen as party political. It is a question of the states against the union. I think the union is trying to change the limits of competence of the states unilaterally."

Mr Oskar Lafontaine, prime minister of the Saarland, and the unsuccessful SPD candidate for chancellor at the last elections, cites a steady transfer of tax revenues from the states to the central government over the past decade of Kohl coalition rule. Since 1982, the total public sector budget has declined by DM52.4bn, and that had a very contrasting effect on the states and the centre. The combined state budgets declined by more than DM55bn, according to figures calculated by the North Rhine-Westphalia finance ministry in Münster. Below them, the community budgets increased. And simultaneously the state budget increased by almost 30 per cent.

"It is a steady drain," Mr Lafontaine said last week. "This law policy is a drain." Behind it is an extraordinary weakness in the federal nature of the German constitution. The states themselves have significant spending powers, but no revenue-raising powers of taxation. All they have is the share of cash they can get from the central budget. Although they have an automatic right to a share of central taxes - such as 35 per cent of VAT, for example - that right is limited by the right to levy them.

The communities have a tax right (to levy things like dog licences and a community tax) but the states have none. It is a structural mistake," Mr Lafontaine says. In that he is backed by such heavyweight authorities as Mr Horst Köhler, the state secretary in the finance ministry. But that is a question of changing the constitution which is under debate, unlikely to be resolved before 1994 at the earliest.

In the meantime the states have to fight for their share of the cake, and thanks to unification, a suddenly oversubscribed cake to boot. Hence the tax battle this week.

"It was not sort it out by the end of the week, I think it will go till next year," Mr Lafontaine believes.

The headache for the finance minister and Mr Kohl is that if they do agree on a compromise, it will almost certainly cost more money. If they do not, then the tax reform package will have to be abandoned.

It must all give Mr Kohl, rooting for federalism in Europe, at least pause for thought. His words may come back to haunt him as a hostile majority in the National Assembly keeps holding his coalition to

PERSONAL VIEW

Poles should be kept apart

By David Prosser

The word "polarisation" sounds like it has been plucked from the physics book. In relation to the UK financial services industry, though, it means creating in clear distinction between companies who sell the products and services of a company and those who scrutinise the whole market.

The benefits of direct support from the companies enjoyed by company representatives require some counterbalance. Polarisation has helped to provide this counterbalance by ensuring that only IFAs can present themselves as being able to provide choice between companies. It is for this reason that polarisation with all its faults, has gained wide support in the industry.

Two changes to polarisation have been put forward by the SIB. The first change entails restricting polarisation to life and pensions products while allowing company representatives to recommend unit trusts and personal equity plans from a range of companies. In my view this would make the job of supervising the company representatives more difficult and expensive. More significantly, it would undermine the position of the IFA by confounding the distinction between IFAs and company representatives and making it less clear cut would not be a step forward.

The second suggestion is the introduction of "badging". This would allow an arrangement whereby the representatives of one company could also sell a particular product from another company as if it were its own. This labyrinthine structure would allow companies which had gaps in their own product range to fill them so that their own company representative would be able to offer a full range to the public.

If it were possible to do this without the consumer being aware that the products came from another provider, it might appear to avoid confusion without weakening the IFA. However, it is difficult to see while at the same time providing proper information on the status and track record of the true manufacturer of the product. This product information would have to be made clear to customers; again we would have company representatives offering a choice between the products of more than one provider, to the detriment of the IFA.

For these reasons the pursuit of purity in polarisation should continue, with no halfway house or weakening of the principle. Exceptions may prove the rule in some disciplines, but regulators in financial services should be careful to avoid them.

The author is chief executive, Legal & General

pluses, and them an interest in the performance of the fund. A third, and preferable, solution would be to set up a new occupational pensions law, which would further limit the discretion of companies in the management of schemes. In addition, the independent administration of the fund could be guaranteed by professional actuaries as well as scheme members and their representatives.

Proposals for new legislation have been considered for some years, but have met with little support from companies. Too onerous a new framework might cause many companies to terminate their schemes, it has been suggested, and pull their employees off into personal plans, no more. If companies cannot design their schemes so as to pursue certain ends, for instance the rewarding of long-term stayers (especially those, like the top managers themselves, who progress to management), and the penalisation of "early leavers", they may no longer consider pension schemes worth the time and money.

In the end the government passed up the chance to introduce a new Occupational Pensions Act, but the worrying lack of security now exposed makes that decision less acceptable. Historically there have been few cases of misuse of funds, but it now looks complacent to have relied upon good fortune. As the corporate squeeze presses more tightly the danger is rising.

The Maxwell case highlights the failure of various professionals to perceive the risks. It was plainly imprudent for one man to have so much power, including ownership of the investment management company that administered most of the funds. This inability to recognise danger is a feature that has characterised other recent financial scandals outside pension funds.

Companies have been able up to now to maintain pension funds in a kind of legal limbo - corporate control and true separation. The lack of security revealed by Maxwell's fund has exposed this compromise as unacceptable.

Dark blues go for gold

OBSERVER

Cambridge may have won yesterday's 10th Varsity rugby match. But in the increasingly competitive game of fund-raising, it is the dark blues "big bang" which is winning hands down.

Henry Drucker, whose Campaign for Oxford has collected £195m versus Cambridge's apparent £100m, sounds more like a man than a political scientist, which is what he is by training. He talks of financial targets and boasts of his enviable return on capital - £1 spent for every £10 raised.

He has over 40 staff in Oxford, 14 in New York, and smaller offices in Tokyo and Toronto. The frequent of Sir Richard Southwood, Oxford's vice-chancellor, are one of Drucker's pet marketing tools.

Drucker's approach might offend some. But the money which has founded and buttressed such historic piles as Balliol has not always come from spotless hands. Drucker does not see anything wrong with hitching company names to professorships in return for some loot, although he says shady would-be contributors have been turned away.

Bill Squire, who runs The Cambridge Foundation, has fewer than half Drucker's number of fund-raisers and a token presence overseas. Nevertheless he says the long-term, his soft-sell approach will be just as effective as Drucker's.

Maybe so, but he could well improve the chances by having his foundation's phone number listed in the directory.

Nott out

Let's hope former defence secretary Sir John Nott can do a better job defending Etam from the South Africans than he did the Falkland Islands from



"I've just remembered - there aren't any statues of Gorbachev to pull down"

about management doesn't have to be left to school academics.

Judge, who invested £700,000 in the venture, blames the recession and the move from a monthly to weekly format which cut circulation from 30,000 to 10,000. If Business magazine failed because it was too elitist, Judge's venture was too down-market. Despite columnists like Sir John Harvey-Jones, Tom Peters and Peter Jay, Management Week never achieved the credibility to attract the right sort of advertisers.

Nevertheless, it is a mildly puzzling move for a merchant banker in retirement. Having bowed out of politics at a relatively tender age, Sir John headed Lazards during that bank's renaissance and then retired again from the City.

He is still only 59, and given his contacts, he would seem the sort of figure who should be able to command a big job like the chairmanship of British Aerospace, if he wanted it. The chairmanship of Etam is not one of those jobs.

Verhofstadt, say the political analysts, was the main reason why Martens, a Flemish Christian Democrat, decided to switch his candidature to Brussels for the latest election, in which all Belgium's traditional parties except Verhofstadt's suffered jolting losses.

Guy Verhofstadt, Thatcherite leader of the conservative Flemish liberal party, will not necessarily become prime minister even if he succeeds in cobbling together a coalition. But the king's selection of "formateur" must still be galling for Martens.

Drop-out
Sad to see Paul Judge's Management Week bite the dust. After an erratic start six months ago, it was beginning to get into its stride. Its recent analyses of shooting stars like Sack Shop's Sophie Mirman - who was advised to ditch her husband if she wants to succeed - and the business diary of 12-year-old James Harries were well worth reading. Writing

Small fry

A six-year-old brings home a note from school. "Your child has been selected for cooking. Please send 50p towards the cost...."



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should
put apart

David Prosser

client pressure to provide
better products.

Competition between companies in the UK has been pre-eminent in the choice and product range when it comes to being a company director, as well as their shareholders.

According to stockbrokers Hoare Govett, which tracks smaller company share prices, this sector has outperformed the market as a whole by around 4 per cent in the year so far. That is the first time smaller companies have outperformed since 1988.

That picture is stark contrast to the current state of the market in small companies' shares. The health of the stock market depends on the level of demand from investors to buy and sell shares. When that demand falls off, it becomes increasingly difficult to trade.

One result is that market makers - the market professionals who commit themselves to providing a continuous market in companies' shares by buying and selling at quoted prices - become nervous about being left holding shares they cannot sell on, and so widen the difference between buying and selling prices (known as the market "touch").

The result is clear from the graph. Four years ago, just ahead of the stock market crash, investors were buying and selling around £200m of shares in smaller companies every day. That figure has fallen to just £40m.

During the same period, the average "touch" between buying and selling prices has widened from around 3 per cent to nearly 11 per cent. That means that an investor who bought shares at the "touch" price would have to wait for them to appreciate in value by more than 10 per cent before being able to sell them again without incurring a loss - and that is before taking account of the extra costs of commissions and stamp duty.

One notable fact is that the quality of the market consumer has clearly improved this year, in terms of the recovery in share prices of the companies concerned.

Investors in small company shares have generally become accustomed to these problems, and tailored their investment

On paper, investments in smaller companies listed on the UK stock market have shown their best returns for years. But anyone actually trying to buy or sell shares in those companies will find the exercise as difficult as at any time in recent years.

The result: a crisis of confidence in the City over the way the public capital markets operate for all but the top tier of UK companies. The London Stock Exchange has been engaged in a prolonged rethink of the way such shares are traded, and is soon to propose an overhaul of share trading that threatens to anger many company directors, as well as their shareholders.

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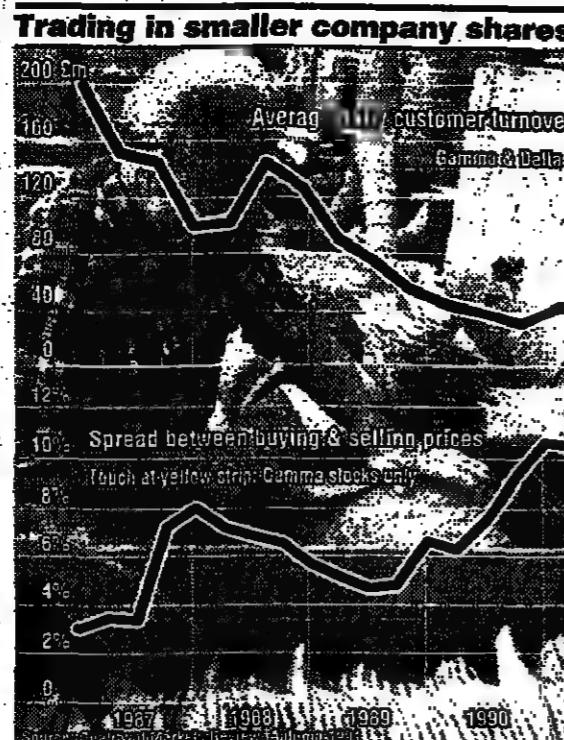
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Survival of the biggest

Richard Waters on stock market troubles for smaller firms



strategies accordingly. "It's difficult to get out once you have built up a sizeable position," says Mr Neil Beston, head of Norwich Union's small companies team. "We tend to try to build up a sizeable stake and stick with them over a number of years. That means we get as close to management as possible. We get the majority of information from them first hand."

Binding companies and their shareholders together in this way, forcing them to stay together through good and bad times, may seem an answer to the frequent complaints heard about short-termism by investing institutions. Storn of the option of selling their shares with ease, investors are forced instead to put more effort into ensuring they get a long-term return on their investments.

According to Mr Andrew Priestley, chairman of Haemocell, a company with market capitalisation of around £27m: "The number of institutions prepared to participate in smaller companies has reduced dramatically."

Are these problems merely cyclical? Small companies are seen generally by investors as more exposed to a UK recession than larger ones. Typically, they are more dependent on UK earnings, and have a less diverse range of income streams to fall back on if their main product or market fares badly.

However, structural changes in the market suggest the current downturn is more than just a cyclical swing. The pattern of share ownership in the UK is increasingly determined by large investment institu-

tions. These often argue that, given the costs, it does not pay them to maintain small shareholdings.

A further problem is the difficulty that market intermediaries - stockbrokers and market makers - are finding in making a living. With little turnover, commissions are low, making it difficult for brokers to recover the costs of researching smaller companies. Market makers, on the other hand, complain that much of the trading that does take place never crosses their books: it is handled in the back offices of stockbrokers, who simply match buyers and sellers.

A random sample of 10 companies taken by the exchange this autumn revealed that between 12 and 70 per cent of trading is matched by brokers, rather than passing through market makers. This is largely because, to build up a holding, most institutions place a purchase order with a broker to be filled over weeks or months. The broker then builds a holding piece by piece until it finds a buyer. That way, brokers are the source of liquidity in many smaller companies' shares.

The exchange's main problem will lead to a break with its current model of trading, and with some guiding principles that pin the UK stock market instead of relying on competition between market makers to establish the "true" price of a company's shares, share trading will be carried out through monopoly traders. The hope is that by concentrating orders in this way, and so on, we can reach a better equilibrium.

But this price-forming mechanism will no longer be regulated by market forces: it will rely on regulation by the Exchange itself to make sure investors get a good deal.

Not surprisingly, the immediate response from many companies and investors has been negative - though this is by no means universal.

"I would have thought it was a retrograde step. We're quite used to it as it is," says Mr Martin West, chief executive of London Scottish Bank. Several large institutions agree. One says: "It sounds like moving around deckchairs on the deck of the Titanic."

If the exchange wants real change, some say, it should force companies to float a larger proportion of their shares than the mere 10 per cent a company on the Unlisted Securities Market has to release. That would provide the market with a greater flow of shares to trade. That option, however, is not under review.

THREE **peoples** in the Middle East, the Palestinians and the Kurds, and concluded that for the first time, with the genocidal chemical offensives of the Kurds of northern Iraq had made a fate even worse than wholesale displacement which is the lot of the Palestinians.

Since then there have mercifully been no more chemical attacks, but last year the whole of Iraq has suffered devastation, civil war, famine and starvation as a result of Saddam Hussein's invasion of Kuwait and the allied response to it. Probably the suffering of the Kurds has been suffered by the largest population in the south, but Kurdish areas are more visible in international news media. The spectacles of more than 2m Kurds fleeing into the mountains and political refugee camps in Turkey which have the effect of turning the area into long term refugees on territory brought about another intervention to set up the "safe zone" in April.

In July, the US withdrew, but the threat of renewed allied intervention, particularly from the air, has preserved a rough military balance in northern Iraq, while co-ordinated by the UN High Commission for Refugees (UNHCR) has helped to rebuild some kind of "winterised" accommodation. And the Kurds certainly believe in the new Turkish prime minister's pledge, in a speech on Sunday, to protect them against Iraqi savagery.

Last week, however, the UNHCR reported that more than 200,000 Kurds have again fled their homes during six weeks of shelling and bombardment by the Iraqi military. Almost half of these are now seeking a safe haven in Syria, where they are denied access to adequate shelter. Many will die of cold and malnutrition in the course of the winter. There is certainly neither peace nor security in the region, which is still subject to an Israeli blockade. President Saddam is denying food supplies to the Kurds to secure their support this quarter.

Edward Mortimer

Equals in misery

Belatedly, the west is doing something for Kurds and Palestinians. But not enough

Jews living outside the land of Israel are in some sense abnormal and do not belong where they are. And the Zionists project of creating a Jewish state in Palestine could not have been carried through without discrimination.

The vast majority of the population of Palestine at the beginning of this century was Jewish.

Views and attitudes had to be set aside in favour of those real or presumed "the Jewish people". In this the

century in which Israel rules the occupied territories, and the various forms of discrimination still practised against non-Jewish citizens even within Israel proper, are something contained in the project.

Politically he is right to do so. The resolution was a grotesque example of the unreality which affected much Third World politics, especially at the UN, in the mid-1970s.

Meanwhile, the PLO has hopefully, intellectually or otherwise, made such a judgment that the only people to be denied that right? My

that an nation which

itself is a nation of heredity, rather than the common property of all those inhabiting a given territory, is indeed guilty of racism, and will be obliged to adopt discriminatory practices towards those who live in "its" territory belonging to it.

Privately Arab government

The Palestinians find themselves for the first time confronting Israel across a negotiating table on formally equal terms

that many hoped for. But the "linkage" between Kuwaiti and Palestinian issues, however cynically proclaimed by Mr Saddam, has been removed from the air, has preserved a rough military balance in northern Iraq, while co-ordinated by the UN High Commission for Refugees (UNHCR) has helped to rebuild some kind of "winterised" accommodation. And the Kurds certainly believe in the new Turkish prime minister's pledge, in a speech on Sunday, to protect them against Iraqi savagery.

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Anti-semitism and anti-Zionism

Even the European Jewry by itself and surviving Jews have, understandably perhaps, become more anti-Semitic. That is, they have come to see themselves as members of a chosen nation in the modern political sense of the term, represented by the state of Israel. That makes it all too easy for anti-semites to use "Zionist" as a code-word, and anti-Zionism as a stalking-horse.

Yet Saddam started by accepting the premise that

israel is not expecting Kurds to accept to

LETTERS

Protecting the pensioners

From R.E. Blaize

Str. The £900m which you report (December 7) as owed to the banks by the Maxwell family's private companies is money loaned, voluntarily - however misguidedly - by the banks. The beneficiaries of the pension funds from which hundreds of millions of pounds were improperly extracted by Mr Maxwell had no say whatever in this action. For the banks to be ranked ahead of the pension funds in what can be salvaged from this mess is grossly immoral; they should not be entitled to one penny until the pension funds' claims have been settled.

R.E. Blaize

Turret House,

Sevenoaks, Kent

From Mr Sean W.L. Hand. Str. It would clearly be inappropriate to speculate about the activities of any individual involved with the Mirror Group Newspapers pension funds. Lord Donoghue's widely publicised remarks at the weekend illustrate just how vulnerable final salary occupational pension schemes are to abuse by the very people entrusted with their care. Pensions law in the UK is only effective to protect pension funds so long as either the trustee or members have the support of a vigilant trade union or pressure group and a fighting fund. It is time we took better care of our pensioners.

Sean W.L. Hand,
Cameron Mackay Hewitt,
Sceptre Court,
40 Tower Hill, London EC3

Utilities' competitiveness weakened by fragmented infrastructures

From J.M. Harper

Str. Your leader ("No way to sell a railway", December 11) is right that the basic basis held true for other network utilities.

All their infrastructure should be held together, or where already fragmented they should be brought back under one regulated management. Their capacity should then be whol-

esized on to separate unregulated retailers working in true competition.

To see why, one has only to look at the UK. At the last count no fewer than 16 compa-

nies were building networks to

replicate parts of that of BT; and there are more to come. The resulting fragmentation is a major reason why Britain, which invented digitisation and optical fibre, is slipping rapidly down the world league in telecoms technology and manufacture. And the conflict and the political will to promote competition in the present climate is so great that the regulator has to do his job (your "Regulating the regulators", November 11) and recent reports from BT.

Things are seriously

in the 1980s with our approach to network utilities in Britain. But I see symptoms which look alarmingly similar in gas and electricity; and all we weary commentators know there is a parallel in London Transport. It will be a must for the next government to act so as to encourage competition in the industry.

J.M. Harper,
11 Wellington Close,
East Sussex

Large industrial power consumers not subsidised in past and not seeking subsidies now

From I.J. Blakey

Str. The chairman of National Power, Sir Trevor Holdsworth, claims that large industrial consumers of electricity were subsidised in continental Europe? If he has any, he should bring it to the attention of the EC. It could be

that electricity enterprises simply recognise commercial reality.

I.J. Blakey,
Energy Intensive
Users Group,
3 Cromwell Road, London SW7

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FINANCIAL TIMES

COMPANIES & MARKETS

Wednesday December 11 1991

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INSIDE

Efficiency gains help Manweb advance

By Our Financial Staff in London

Boeing Rolls-Royce has quietly reinforced its position that it has been one of the main class acts of the recession so far. In the six months to September 30, pre-tax profits amounted to £27.5m (£46.67m), up from £18.7m in the same period a year earlier. The dividend was raised by 13.5 per cent to 5.4p. Manweb said the improved result was achieved through cost reductions. Page 25 Midlands Electricity announced pre-tax profits for the half year to September 30, against £18.3m pre forma the previous year, but the trend looks set to continue.

UK retailing

The UK market is being hit by a wave of new entrants in the retail sector, according to a report. It seems certain that the Christmas period will be the last time since the last year for retailers in the UK and the South East if it goes well. The picture looks good, but the fact that the current wave of new entrants is not as large as the last two years suggests that sales are not growing as fast as before. Christmas last year was followed by a dip in sales of 1.5 per cent. A repeat performance is expected, but it is still too early to count on a similar dip. It is not clear whether such a dip will be seen in the UK and Australia, where there is a much smaller number of new entrants than in the US. The placement, if any, will be Mexico's second largest equity offering. Page 21

Calendar looks busy

Corporate advisers expect several large international equity offerings from European companies this year, including further issues from the emerging markets of Latin America and Far East. Activity in the international equity markets has started to slow down ahead of the Christmas holidays, but corporate advisers say the calendar for early 1992 is starting to look busy. Page 23

Televisa capital for sale

Televisa, Mexico's privately owned television company, has put up for sale 20 per cent of capital of \$740m (£418m). The initial public offering will be made simultaneously in the Mexican, New York and London markets. The placement, if any, will be Mexico's second largest equity offering. Page 21

Mr Gardini in FFr1.65bn deal

(Switzerland) debt-laden French commodity trader, yesterday announced it had been taken over by its parent company for a total of FFr1.65bn (\$811m) to a consortium led by Mr Gardini, the Swiss businessman. Page 20

Gas crisis in East Germany

Eastern Germany's battered industry may be faced with new crises early next year. If a price agreement cannot be reached within the next few weeks, Germany's five gas suppliers could find themselves extremely short of gas over the coming months. Page 30

These surge ahead

Airline earnings in each rose by more than 30 per cent in dollar terms last month. These increases were scattered in different parts of the world. The US was up 35 per cent, which gained 36 per cent in dollar terms, according to the International Finance Corporation (IFC), part of the World Bank. Back Page 22

Steel group buys into software

NipponSteel, the world's largest steel producer, is to purchase up to 25 per cent of the Japanese subsidiary of Hitachi Systems, a leading US-based company, as part of its diversification into the computer industry. Page 22

Treasuries firmer

Amid continued hopes of imminent interest rate rises by Federal Reserve, Treasury bond prices fell at both ends of the yield curve yesterday morning in line with a report from the National Association of Purchasing Management that forecast weak industrial growth in 1992. Page 22

Due to production difficulties there is no index

1992 - The European Market

The FT proposes to publish this survey on December 18 1991. The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT.

If you want to see this important audience, call Elizabeth Vaughan on 071 3472 3079.

Data for Chief Executives in Europe 1990.

FT SURVEYS

Redland launches bid for Steetley

By Our Financial Staff in London

REDLAND, the UK-based buildings materials group, yesterday launched a bid for Steetley's brick business on terms which would make it the company's largest unit.

Steetley is one of Europe's biggest aggregates producers, and a substantial manufacturer of ready-mix concrete. It is also a substantial manufacturer of quality facing bricks and clay tiles in the UK. The offer consists of 85 Redland shares for every 100 of Steetley.

Last week, Steetley announced a building products joint venture

with Tarmac, which Redland claimed yesterday will code Steetley's brick business on terms which would make it the company's largest unit.

Redland said if the bid was successful it would expect to pay an increased dividend on its larger share capital in the year to December 1992.

Mr Robert Napier, chief executive of Redland, claimed yesterday: "The combination is truly visionary."

Work had been going on for a year or two on the scheme to merge with Steetley. The company promised a final net dividend of 16.75p per share, making

payment for the year of 25p. Profits in 1990 amounted to £245m pre-tax.

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French postpone sale of Elf shares

By R. Rawsthorn in Paris

THE French government yesterday announced it was postponing the proposed FFr2bn (£360m) sale of shares in Elf-Aquitaine, the oil company which has already closed.

Mr Corbett said Redland had

been presented to Redland's board this June. A

Redland would give the combined group brick manufacturing capacity of units which

Redland expects to reduce

through permanent closure of 11 and 11 plants.

This would include its own manufacturing capacity for 50m bricks, which Redland

has already closed.

Mr Corbett said Redland had

confidence in its savings to a

merged group through production synergies,

over

set against ACT. Lex, Page 18

Ariane Genillard reports on the privatisation of a Czech brewery

Trying to pour money into beer barrels



Peter Trevor Humphries

Pilsen parade in a London pub: exports of Czech beer to the west have increased 70 per cent in 1991

The large sums of money flouted in the privatisation of Pilsen Breweries has raised suspicions in the general public that some of the money could have been accumulated.

Under Czechoslovakia's privatisation programme, parts of state-owned enterprises are to be distributed for a small fee to local citizens in the form of vouchers, which will become shares once the privatisation process is completed. People wishing to participate in the distribution will be able to choose vouchers from a variety of companies. Any such investor will prefer a Pilsen Breweries' voucher to those of some other less known, possibly defunct, industrial manufacturer.

In an obscure office in the federal finance ministry, officials are devising a huge computer network to balance voucher demand and supply over 12 months until some value is attributed to each company's equity.

What happens when hundreds of thousands of investors try to acquire vouchers from the same brewery?

"Whether the government decides that 5 per cent of Pilsen Breweries or 80 per cent will be available for vouchers, the whole thing is a nightmare," says a Prague banker. "At best, we will need to cluster investors together, each holding a tiny fraction of what becomes a share. This will prove to be a rather unworkable bunch shareholders."

Instead, Mr Stanislav Gregor, until recently director of the brewery, had a better privatisation idea — sell portions of the equity to a handful of local investors.

"Finding the money to come to Pilsen Breweries is no problem. Just recently, one person bought a brewery in Slovakia for Kcs350m (\$11.5m)," said Mr Gregor.

Pilsen Breweries, which produced 3m hectolitres of beer a year, badly needs modernising to be able to compete in the world market. Ironically, the lack of investment under the former regime has kept the quality of the beer at the top of world standards.

But productivity is low. Three to five times more employees are needed to produce the same quantity of hectolitres as in foreign breweries. Every two months, in the factory's courtyard, employees wash old

wooden barrels by hand — only a few have been replaced by copper barrels.

Management has already devised ingenious ways to save money and increase revenues. In November, enterprises issued six-month commercial paper worth £100m with a yield to the investor of 10 per cent.

There is not only the first issue of commercial papers to investors in Czechoslovakia, but also much cheaper interest-free loans from local banks.

Exports to western countries have increased 70 per cent in 1991 compared with 1990. The US customer, according

to Mr Opatry, head of exports division.

But the company's employees

are delaying the privatisation project. In the meantime, the privatisation of Pilsen Breweries is being further delayed, at a great cost to the enterprise.

"As long as we are not privatised, we are no better than a hall factory," said Mr Stanislav Svec, commercial director. "We don't know what our future owners will demand, such as dividends for example, and we don't know what are our investment priorities."

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But the company's employees

are delaying the privatisation project. In the meantime, the privatisation of Pilsen Breweries is being further delayed, at a great cost to the enterprise.

"As long as we are not privatised, we are no better than a hall factory," said Mr Stanislav Svec, commercial director. "We don't know what our future owners will demand, such as dividends for example, and we don't know what are our investment priorities."

Pilsen Breweries, which produced 3m hectolitres of beer a year, badly needs modernising to be able to compete in the world market. Ironically, the lack of investment under the former regime has kept the quality of the beer at the top of world standards.

But productivity is low. Three to five times more employees are needed to produce the same quantity of hectolitres as in foreign breweries. Every two months, in the factory's courtyard, employees wash old

wooden barrels by hand — only a few have been replaced by copper barrels.

Management has already devised ingenious ways to save money and increase revenues. In November, enterprises issued six-month commercial paper worth £100m with a yield to the investor of 10 per cent.

There is not only the first issue of commercial papers to investors in Czechoslovakia, but also much cheaper interest-free loans from local banks.

Exports to western countries have increased 70 per cent in 1991 compared with 1990. The US customer, according

Inchcape in £383m acquisition

By Our Financial Staff in London

INCHCAPE, the international motor distribution and retailing services and marketing group is to take over Tozer Kemsley & Millbourne, the motor distribution and retailing subsidiary of Brierley Investments in a deal worth up to £382.5m (£677.02m).

Inchcape, already one of the world's largest independent car distribution and retail groups, is planning an unusually structured one-for-three rights issue to raise £76.2m.

The rights issue is priced at 310p per share. Inchcape shares tumbled 18p to 33p after the announcement.

Tozer Kemsley's businesses are import, distribution and retailing of vehicles in the UK, Ireland, France and Australia.

Inchcape said its rights issue to

pay for the acquisition will be in the non-interest-bearing convertible unsecured loan stock, payable in equal instalments which will convert automatically into new ordinary shares.

Payment of the instalment, not conditional on the acquisition, will be before the instalment, conditional on approval of the acquisition, will be the remaining £196.5m.

If the acquisition does not go ahead and the second instalment is not needed, the rights issue will be on the basis of one new ordinary share for every six ordinary shares.

Lex, Page 18

Devenish profits exceed forecast

By Philip Rawsthorne in London

J.A. DEVENISH, the UK county-based pub retailing company, which earlier this year beat off a takeover bid from Bodddington, increased full year pre-tax profits from £11.25m (£19.82m) to £11.47m.

The result just exceeded the £11.3m forecast made by Devenish in its defence campaign in May which cost £2.35m.

Defence costs are included in an extraordinary charge of £3.14m which also takes account of the closure costs of the company's brewery and the £10.4m profit on the sale of its wholesale business during restructuring.

"We are now a clearly focused

INTERNATIONAL COMPANIES AND FINANCE

Gardini consortium buys FF1.65bn Sucden assets

By William Dawkins in Paris

SUCRES et Denrées (Sucden), the debt-laden French commodity trader, yesterday announced it had sold three industrial units and a stake in the parent company for a total FF1.65bn (\$307m) to a consortium led by Mr Raul Gardini, the Italian businessman.

The complex deal gives Mr Gardini, acting with Mr Jean-Marie Verne, chairman of the Italian-owned sugar producer Béghin-Say, control over Barry, the Barry company's cocoa bean processing subsidiary and leader in the French market plus Vital and Sogeviandes, which together represent France's largest private meat trading and processing business.

Barry, with a turnover of FF2.56bn last year and employs 2,400 people, while Vital and Sogeviandes had combined sales of FF4.6bn in 1990 and employ

Mr Gardini and Mr Verne will take a 16.6 per cent stake in Sucden and lend it FF400m, repayable in shares which could bring their stake up to 18 per cent by 1995, when the loan will be repaid. Mr Varsano, the 35-year-old son of Sucden's founder, who has run the group for the past three years, will continue to be the majority shareholder. The FF1.65bn cost of the deal is made up of a FF1.1bn contribution to a new industrial holding company, in which Sucden will at the same time buy a minority stake of FF150m for the state in the French group plus the loan FF45.75m in turnover of FF445.75m, mainly due to trading losses on a few large commodity contracts at Mérignac. Sucden, the group's coffee trading unit.

Barry first announced buying the Barry bean processing business in October, but a FF1.1bn bank loan allowing it to delay the operation for an opportunity

agriculture-to-chemicals business - which controls a business coming back in France. It also relieves the financial pressure on Sucden, whose medium and long-term debts climbed to FF1.8bn, as shareholders funds of FF870m, by the end of June. Sucden announced at the time it expected to open its capital to a minority shareholder and sell stakes in the cocoa and meat processing business.

Last year, Sucden had FF445.75m in turnover of FF445.75m, mainly due to trading losses on a few large commodity contracts at Mérignac. Sucden, the group's coffee trading unit.

It is the latest stage in a consolidation of medium-sized French drugs companies triggered by a change in the law designed to reward companies with research and development budgets. The scheme allows producers of innovative drugs to charge higher prices and reduces the number of drugs reimbursed by the state.

Synthélabo, which last year reported sales of just over FF2.35bn, will now have sales of more than FF3.6bn as a result of the latest two deals. In another recent French industry takeover, Dair Liquides, the industrial gases producer, sold its pharmaceuticals division, Liphia, to E. Merck the German

The new group will have half its sales in foreign markets and more than FF1bn annually on research and development on the central nervous system, heart disease and gastroenterology. Synthélabo, outside France, it will have sales Germany and Italy and a strong presence in Japan, said Synthélabo.

Akzo repeats earnings forecast

Akzo, the Dutch chemicals company, yesterday repeated its earnings, excluding extraordinary items, to be slightly lower than in 1990, when it earned Fl 727m (\$427.6m) before a Fl 64m charge, Reuters reports. It would comment on the

Synthélabo launches offer for Delalande

By William Dawkins in Paris

SYNTHELABO, the French unit of the L'Oréal cosmetics multinational, yesterday launched an all-paper offer for Delalande, a FF1.1bn annual turnover pharmaceuticals group.

This is Synthélabo's second acquisition since taking control of Laboratoires Delalande, the FF1.6bn family-owned drugs group, for FF475m in turnover of FF445.75m, mainly due to trading losses on a few large commodity contracts at Mérignac. Sucden, the group's coffee trading unit.

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ING masks intentions on BBL bid

By Ronald van de Krol in Maastricht

INTERNATIONALE Nederlanden Groep (ING), the big Dutch banking and insurance group, reiterated yesterday that it was holding exploratory talks on international expansion.

However, it declined to comment on a newspaper report that it was considering bidding for Banque Bruxelles Lambert (BBL), Belgium's second largest bank.

The report, which said ING planned to decide on the bid by the end of the year, prompted BBL to ask for trading in its shares to be suspended on the Brussels exchange.

ING denied it had been

approached on a bid. It said it requested trading be suspended to prevent speculative influences on the share price.

The report said the proposed paper-and-cash bid would be worth between BF3,500 and BF4,000 per share, producing a total sum of EUR1.5bn (\$1.65bn) and Fl 1.1bn.

BBL's shares were suspended at BF2,850. Trading was expected to resume today or Thursday.

ING, formed earlier this year through the merger between Nationale-Nederlanden, the leading Dutch insurer, and NM Postbanken, the country's largest bank, would

neither confirm nor deny that it was planning a bid. It said it commented on "frequently-surfacing" rumours about potential partnerships.

The financial services group has said that it wants to expand in Europe, particularly in the banking sector. A lack of market rumours has linked it to various potential partners in Europe, but so far ING has yet to make a big acquisition.

Analysts said BBL's network of nearly 1,000 offices would offer ING an attractive distribution outlet in Belgium for its insurance products. But they noted BBL's share

holders which might be reluctant to provide market access to a competitor. ING already owns a 30 per cent stake in BBL through De Nederlandse, a Belgian subsidiary.

More than 50 per cent of BBL's share capital is in the hands of a loose group of institutional investors which have agreed to give each other the right to refuse to sell shares

held. The single biggest shareholder is Groupe Bruxelles Lambert with nearly 12 per cent, closely followed by Groupe Royale Belge. The remaining institutional investors have holdings of several percentage points each.

Berna to acquire main competitor

By Ian Rodger in Zurich

BERNA, the machinery component subsidiary of the acquisitive Swiss machinery group, Saurer, is buying Xaloy of Pulaski, Virginia, its main competitor.

Mr Thomas Weilenmann, president of Berna, said the group was paying the equivalent of six times current year trading profits for Xaloy, a privately-owned company.

He said Xaloy's annual turnover was approximately \$31m.

Both companies make bimetallic cylinders for injection moulding machines and precision machines. Berna makes shut-off nozzles for these machines and Xaloy makes screw heads. Together, the two would be the world leaders in these products, with combined annual turnover of about \$160m (\$76.9m). Mr Weilenmann said.

"Our customer base is becoming more global through acquisitions and takeovers, but on the component side, this trend has not been seen up to now. We are in the lead," he said.

Last June, Berna, which is controlled by Mr Tito Tettamanzi, bought Beller, a big German manufacturer of textile machinery, to strengthen its textile machinery business. In April, it bought 6.7 per cent of the capital of Rister, a Swiss competitor in textile machinery.

Bavarian bank earnings soar

By David Waller in Munich

DAVIDSON FINANCE N.V.
NOTICE OF ANNUAL GENERAL MEETING

We hereby give notice of the annual general meeting of shareholders of DAVIDSON FINANCE N.V. (the "Company") to be held at 18 Pietermaai, Curacao, N.A. at 11.00 a.m. on December 20, 1991.

The agenda of the meeting is deposited for inspection by shareholders at the office of the Company at 18 Pietermaai, Curacao, N.A.

On order of the Board of Managing Directors

DM1.11m when compared with last year's figures on a like-for-like basis. At the parent bank, total operating profits rose by just over 30 per cent to DM1.11m.

Mr Everhard Martini, the bank's chief executive, said the growth in total profits reflected not just better trading results but considerably lower write-offs on trading activities.

The parent bank's trading results jumped to DM135.7m, an increase of DM95.4m, or 170 per cent, compared with the proportionate result for the rate, by 24.1 per cent to

comparable period last year.

At the operating level, the main factors behind the increase was strong demand for credit and a widening of lending margins on both corporate lending and mortgages.

Group interest income increased 12.3 per cent to DM1.89m.

Mr Martini said the bank planned to increase its provisions against uninsured Soviet debts to cover more than two-thirds of the bank's exposure. The total is at present "under DM600m".

CHARITIES

The FT proposes to publish this survey on December 19th 1991.

It will be of considerable interest to senior management, solicitors and wealthy individuals who read the FT. In addition to appearing in the paper this survey will be sent to the Chief Executives of the UK's Top 500 companies. If you want to reach this important audience, call

Jessica Perry
on 071 873 4611
or fax 071 873 3062

Data source: 1990

FT SURVEYS

Prices for offerings described for the purpose of the offering, including underwriting arrangements in England and Wales

Offer date	Price per share	Price per unit	Price per £1000
1/12/91	16.49	16.49	16.49
2/12/91	16.49	16.49	16.49
3/12/91	16.49	16.49	16.49
4/12/91	16.49	16.49	16.49
5/12/91	16.49	16.49	16.49
6/12/91	16.49	16.49	16.49
7/12/91	16.49	16.49	16.49
8/12/91	16.49	16.49	16.49
9/12/91	16.49	16.49	16.49
10/12/91	16.49	16.49	16.49
11/12/91	16.49	16.49	16.49
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26/12/91	16.49	16.49	16.49
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28/12/91	16.49	16.49	16.49
29/12/91	16.49	16.49	16.49
30/12/91	16.49	16.49	16.49
31/12/91	16.49	16.49	16.49
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25/1/92	16.49	16.49	16.49
26/1/92	16.49	16.49	16.49
27/1/92	16.49	16.49	16.49
28/1/92	16.49	16.49	16.49

BBL bid

panies which might be relevant to provide market access. A competitor, ING already has a stake of nearly 5 per cent in BBL through De Vlaeminck, a Belgian subsidiary.

More than 50 per cent of BBL's share capital is in the hands of a loose group of institutional investors, which have agreed to give each other the right to refuse if shares are sold.

The single biggest shareholder is Groupe Bruxelles Lambert with nearly 12 per cent, closely followed by Groupe Royal Belge. The remaining institutional investors have holdings of several percentage points each.

Berna to acquire main competitor

By Ian Rodger in Zurich

BERNA, the plastic machine components subsidiary of Swiss acquisitive Saurer, is buying back its competitor.

Mr Thomas Weilenmann, president of Berna, said his group was paying the equivalent of six times current trading profits for Xaloy, a partly-owned company.

He said Xaloy's annual turnover was approximately \$100m. Both companies make metal cylinders for injection moulding machines and other machinery. Berna made short-life moulds for the automotive and Xaloy made food-processors. Together, they would be the world leaders in these products, with combined turnover of the \$170m Alfa Werke group.

One customer has demanded that global distribution and take-over of component sites, it has not been seen since we last left.

Mr Jules Saurer, who succeeded by Mr Tim Leibbrandt, bought Saurer from the German manufacturer of machinery, in the textile and paper industries. In April, he took a 10 per cent of the Swiss company.

INTERNATIONAL COMPANIES AND FINANCE**UAL takes key Pan Am routes**

By Nikki Tait in New York

SHARES in United Airlines, the large Chicago-based carrier, jumped \$1 to \$184 yesterday after the carrier emerged as the largest beneficiary of the Pan Am auction which ended shortly before midnight on Monday.

UAL ended up acquiring the bulk of Pan Am's Latin American/Caribbean routes for \$135m.

These were the last significant asset of the international carrier, which finally grounded its fleet last Wednesday. The routes have traditionally been profitable, and were built up by Pan Am in the 1920s.

As part of the deal, UAL said it would offer jobs to up to 1,000 former Pan Am employees over the next two years.

The package also included

landing slots in New York, Washington and Chicago. UAL, which had always been the favourites to acquire the Latin American routes, was believed to have offered \$235m for this division of Pan Am last summer.

Monday's extremely lengthy auction generated a further \$25m for creditors due to a \$25m offer from Delta Air Lines for Pan Am's New York Mexico route.

Delta acquired other Pan Am assets, including its East Coast Shuttle and remaining transatlantic routes – last autumn, and was the immediate catalyst for Pan Am's grounding when it refused to provide further temporary loan finance.

The fate of Pan Am's Detroit

London route – which had been the subject of fierce competition between Delta and Northwest Airlines – remained unresolved. Delta has purchased this as part of the package of Pan Am assets bought during the autumn.

However, the Department of Transportation had yet to approve this route transfer, and Northwest, which has a hub at Detroit, had fiercely contested Delta's application.

No US airline currently flying the route, there was speculation yesterday that the DOT would rule this one on

matter.

The outcome of the Pan Am auction gives UAL perhaps the best-balanced network of the three "mega carriers". It

already has a fairly strong Pacific network, and has been building up its European routes recently.

However, UAL may face formidable competition in Latin America from American Airlines, which bought the defunct Eastern Airlines' routes there.

This prompted some analysts to question whether UAL might be stretched operationally in the short term, especially if there are teething problems with the Pan Am routes.

The airline has warned of record losses this year, and is still establishing its position in Europe. "They've got a lot on their plate," suggested Mr Paul Turk at Avmark, the aviation consultancy.

ARAB BANKING CORPORATION

(B.S.C.) **U.S.\$750,000,000**

FLOATING RATE NOTES DUE 2000

For the period October 10, 1991

to December 10, 1991

the new rate 5.25%, p.a.

Next payment June 10, 1992

Coupon no. 1

Amount: USD 266.89 in the

denomination of USD 1,000

THE **ARAB PAYING AGENT**

SOCIAL GROUP SOCIETE GENERALE

15, AVENUE EMILE REUTER

U.S.\$750,000,000

Lloyds Bank Plc

(incorporated in England with limited liability)

Primary Capital Undated

Floating Rate Notes

(Series 1)

For the six months December 11, 1991 to June 11, 1992 the Notes will carry interest at a rate of 4% p.a. annum, with a Coupon Amount of U.S. \$24.64 payable on June 11, 1992.

By The Chase Manhattan Bank, N.Y.
London, Agent Bank

YOUR DAILY UPDATE FROM DUBLIN TO DUBAI.

You're never far from a copy of the Financial Times, wherever your business takes you. It's on kiosks and terminals in leading cities all around the world. Any problems call the FT Copyline on 01 15685150.

FINANCIAL TIMES
100% PRINTED IN BRITAIN

Televisa to sell 20% of capital

By Damian Fraser in Mexico City

TELEVISA, Mexico's privately-owned television company, has put up for sale 20 per cent of its capital of \$740m. The initial public offering was made available simultaneously in the Mexican, New York and other stock markets.

The placement, if successful, will be Mexico's second largest equity offering, after the \$2.2bn issue of stock in Telmex, the telephone monopoly in May.

Televisa has total assets of \$2bn, and 287 subsidiaries, including television channels, radio stations, soccer teams and a cable franchise. It controls around 80 per cent of television advertising in Mexico. It will probably use the pro-

ceeds to expand in the US; the company is set to increase its penetration of the US Hispanic market and to start trading from the US-Mexican border.

Televisa is also likely to bid for Channel 7, the Mexican television channel that is about to be privatised.

The offering, which opened yesterday, is being managed by Goldman Sachs, and by the brokerage *Alvarado y Valenzuela* in Mexico. It was for 9.5m I-shares in Mexico, 15m American depositary receipts in the US which are worth 2.1 shares, and 9.5m global depositary shares in international markets.

Heinz declines 12.1% to \$122.8m

By Nikki Tait

H. J. HEINZ, the Pittsburgh food group, yesterday reported a 12.1 per cent decline in second-quarter profits, to \$122.8m after tax from \$139.6m last year. Earnings per share fell 11.5 per cent to 45 cents.

The company was helped by a \$20.2m profit gain from an asset sale, the first quarter and in showing profits of \$77.7m after tax in the first half of its financial year, which finishes at end-April.

The cash would initially be used to pay off debts and other liquid investments.

The book value attributable to the stake was approximately 241m (77m) as at June 30, 1991.

However, Mr Tony O'Reilly, Heinz chairman, said he was looking forward growth of about 12 per cent in earnings per share over the year. Heinz shares gained 8% to \$38 in New York before the close.

Heinz attributed the second-quarter downturn to its use of the asset disposal gain – from the sale of its Hubinger subsidiary – to boost marketing expenditure and step up cost-cutting moves.

The company is in some highly-competitive areas of the

business, such as diet foods and pet foods.

Marketing programmes are in place," said Mr O'Reilly, "and will affect in the balance of the year."

Heinz, during the second quarter fell from \$1.64bn in January to \$1.68bn this time. However, Heinz said this was mainly because of the closure of Hubinger Restaurants, a subsidiary, and the写入 of the US dollar foreign currencies.

Warrants payable on 5 February 1992 will be posted on 2 February.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the companies.

Requests for payment of the dividends in South African currency by members on the United Kingdom registers must be received by the companies concerned on or before 27 December 1991 in accordance with the above-mentioned conditions.

The registers of members of the above companies will be closed from 28 December 1991 to 3 January 1992, inclusive.

The following companies have declared interim dividends:

Doomfontein Gold Mining Company Limited (Registration No. 05/24709/06)

Libanon Gold Mining Company Limited (Registration No. 05/03381/06)

Venterpost Gold Mining Company Limited (Registration No. 05/0532/06)

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By order of the boards

GOLD CORPORATE LIMITED London S.J. Dunning, Secretary

Kingdom Registrar: Barclays Registrars Limited

34 Beckenham Road Beckenham, Kent, BR3 4TU

10 December 1991

MEMBERS OF THE GOLD FIELDS GROUP

U.S.\$275,000,000 of which U.S.\$200,000,000 has been issued in the Initial Tranche

The Bank of New York Company, Inc.

Floating Subordinated Capital Notes due 1997

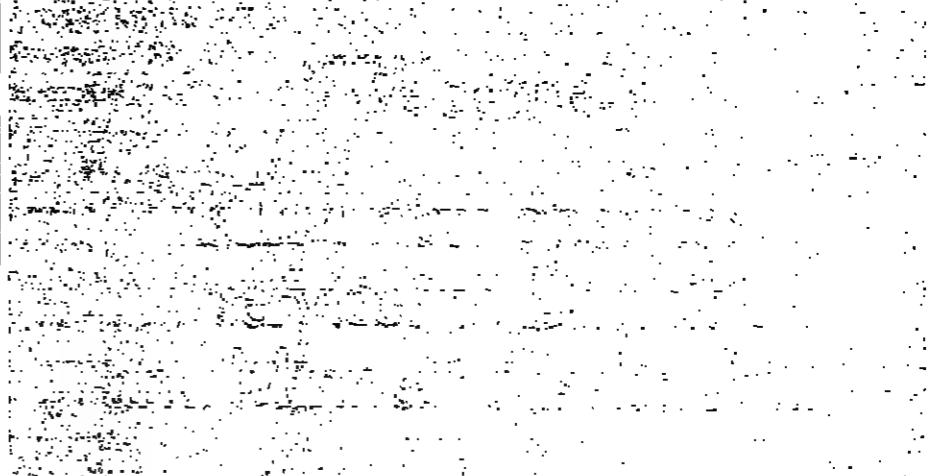
Notice is hereby given that the Rate of Interest has been set at 5.25% p.a. and that the interest payable on the relevant Interest Payment Date, March 11, 1992 against Coupon No. 25 in respect of U.S.\$10,000 nominal of the same will be U.S.\$1,327.11.

London, 11 December 1991
By: Citibank N.A. (Citi Dept.) Agent: CITIBANK

CHARTER CONSOLIDATED PLC NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

A meeting of the Board of Directors on 10 December 1991, an interim dividend was declared of 7p per share payable on or after 20 January 1992 to persons presenting coupon no. 54 detached from share warrants to bearer. Coupons, which must be left for four clear days for examination, may be lodged any weekday (Sunday excepted) between 10am and 3pm at the Securities Department of Barclays Registrars, 168 Fenchurch Street, London EC3P 4JB, or at Credif Lyonnais, 19 boulevard des Italiens, 75002 Paris, or at L'Europeenne de Banque, 21 rue Lafitte, 75028 Paris. Listing forms may be obtained on application.

7 Hobart Place, London SW1W OHH 10th December 1991



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Contact should be made at the company's premises:-
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Facsimile 081-566 8139

BUCHLER PHILLIPS & CO.

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Jacobs Suchard Ltd

(Incorporated under the laws of Switzerland)

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Payment of Principal together with payment of accrued and unpaid interest, if any, will be made on or after 12th January 1992 upon presentation of the Notes, together with all unmatured Coupons appertaining thereto at the office of the paying agents listed below:

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Bahnhofstrasse 11
CH-8021 Zurich

Union Bank of Switzerland
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London EC2M 2RH

11th December 1991

Union Banques
(Luxembourg) S.A.
36-38 Grand'Rue
L-2111 Luxembourg

Deutsche Bank
Aktiengesellschaft
Tauentzienstrasse 12
D-6000 Frankfurt/Main

By:
Union Bank of Switzerland
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USD 150,000,000

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For the period December 10, 1991
to June 10, 1992

The new rate has been fixed at
5.25% P.A.

Next payment date:
June 10, 1992

Coupon nr: 14

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denomination of US\$ 10,000

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GROUPE SOCIETE GENERALE
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LUXEMBOURG

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on June 11, 1992

By: The Chase Manhattan Bank, N.Y.
London, Agent Bank

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One Southwark Bridge,
London SE1 9HL.

Hyundai founder clarifies job plans

By John Riddick in Seoul

MR CHUNG Ju Young, honorary chairman of the Hyundai Group, one of South Korea's largest conglomerates, yesterday dispelled speculation that he would retire next year. He said he would spend the next three years restructuring his diversified business empire and then retire in 1994.

Mr Chung (pictured below), who has been at the centre of a bitter dispute with the Korean government concerning evasion of taxes and illegal

development and

marketing.

The stake, which will cost

Nippon Steel about \$100m, is

far less substantial than a deal

announced in June, which pro-

vided for a 49 per cent stake in

the Japanese subsidiary and 8

per cent in Oracle Systems, for

a total of

Oracle Japan and

the smaller

by Nippon

improve-

ment in the

US company's

position over

year.

However, the two companies

still had their original aim of

"strategic partnership" in

mind.

Mr Chung said he wanted to

restructure the group into

independently-run subsidi-

aries, and that this required a

reshuffle of the top man-

agement.

The Hyundai Group, which

manufactures a wide range of

products, from ships to cars

and petrochemicals, and which

is also involved in several ser-

vice industries, has a highly-

centralised management struc-

ture. Mr Chung, the founder of

the group and honorary chair-

man since 1987, still wields

management control over

many of the group's 42 subdi-

laries.

South Korea's government

has been pressuring Hyundai

and the other chaebol, the

large conglomerates which

dominate the economy, to

decentralise management, spe-

cialise in a smaller number of

industries, and reduce family

control of the conglomerates.

As part of this plan, the

government last month

charged the Hyundai Group

with irregular share transac-

tions and the avoidance of

inheritance taxes, and fined it

large tax penalties totalling a

record Won316.1bn (\$161.5m).

After a bitter and public dis-

pute, Mr Chung agreed to pay

the taxes. Yesterday, the

group paid Won380m of the

fines, taking the total paid to

Won855m. The group said the

balance would be paid by the

end of January next year.

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After a bitter and public dis-

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October 1991

Plastiflex Company International

has sold certain assets

Plastiflex Participations S.A.
a Luxembourg corporation formed by Investco N.V.
and management.The undersigned [REDACTED] the negotiations [REDACTED]
[REDACTED] financial [REDACTED] to [REDACTED] Company International.**CHEMICAL BANKING**
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Manweb plc

INTERIM RESULTS FOR THE SIX MONTHS TO 30TH SEPTEMBER

1990
£ million1991
£ million

TURNOVER 375.3 379.0

PROFIT BEFORE TAX 27.5 18.7

PROFIT AFTER TAX 20.1 15.8

DIVIDEND PER ORDINARY SHARE 5.45p 4.8p*

EARNINGS PER SHARE 16.9p 10.4p†

*Notional

†Proforma

Pre-tax profits increased to £27.5 million.

Interim dividend of 5.45p per Ordinary Share.

Earnings per share up to 16.9p.

Investment in the distribution network and new technology to improve customer service.

Driving the business hard for greater efficiencies and reduced costs.

Manweb

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The interim statement will be sent to shareholders on 10 December 1991 and is available to the public from the Company Secretary, Manweb plc, Sealand Road, Chester, CH2 4LR.

For further information call our Shareholders' Helpline on 0839 500 543.

*Calls at peak rates will be charged at 45p per minute and 36p per minute at any other time.

Scottish & Newcastle**INTERIM RESULTS**

26 Weeks to 27 October 1991

Operating Profit	£123.2m	+ 7%
Earnings per Share	19.7p	+10%
Interim dividend per share	5.51p	+ 8%

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UK COMPANY NEWS

Vaux profits fall by 11% due to hotels side setback

By Peggy Hollinger

THE MORIBUND leisure industry hit profits at Vaux, the hotels and brewing group, which yesterday announced its first annual decline in 22 years.

The pre-tax return fell 11.3 per cent to £24m for the year to September 28. Mr Paul Nicholson, chairman, warned that if the economy did not recover next year, "neither will our profits". However, he said there was good grounds for optimism in 1992.

The chairman said the profit fall was entirely due to a decline in the group's hotels division. "We had budgeted for profits of £25m," he said, "and only made between £21m and £22m. That is a gap that nothing could fill."

The group's hotel business — which comprised 31 owned premises and one managed — accounted for about 33 per cent of profits, compared with 46 per cent last year.

Profits were also hit by the decision not to capitalise interest on developments — which cost the company £4.6m. However, this was more than balanced by the £7.3m exceptional gain from disposals.

A stronger performance from the brewing business helped to offset the decline in hotels. Brewing profits were 22.5 per cent higher at £15.1m, while the Vaux Inns — "managed" pubs as opposed to those let to tenants — advanced 13.5 per cent to £24.6m. About half of the profits increase in the pub division.

The chairman said the profit fall was entirely due to a decline in the group's hotels division. "We had budgeted for profits of £25m," he said, "and only made between £21m and £22m. That is a gap that nothing could fill."

This was due to the acquisition of 80 public houses during the year.

Mr Nicholson said he was "very encouraged" by the nursing care operations, which had boosted profits by more than half.

The group also announced the post-balance sheet gains of its off-licence chain, Blayney for £20.4m. The proceeds would be used to make further acquisitions of pubs and care homes. Mr Nicholson said Vaux also intended to sell its news shop network.

Earnings per share fell by 11.3p to 20.3p. The dividend was cut by 4.1p (5.7%), making a final payout of 8.2p (8.7p).

Norcros profits tumble 35% to £6.3m

By Roland Rudd

NORCROS, the building materials, printing and packaging group, yesterday reported a 35 per cent fall in pre-tax profits from £9.2m to £6.3m for the half year to 30 September 1991.

However, the group has decided to maintain the interim dividend at 2.5p after cutting both its interim and final financial year.

Norcros is also expected to maintain

the final dividend of 3.5p. This was down to £18.2m (£18.6m) as the building products sector was adversely affected by difficult economic conditions.

Since the group made no disposals borrowings are only marginally down at £14.6m. The restructuring programme at the Chelmsford division, which led to a loss of 4,400 jobs, has increased operating profit by

7.6 per cent. There was an extraordinary item of £1.5m representing the final settlement of £2.5m under the sale of the UBM subsidiary after the disposal of two small businesses.

Operating profits from building products fell to £2.1m from £3.2m. Current trading is up 4.4% from sales and print and packaging edged up.

NEWS DIGEST

Downturn in building hits BSS

BSS GROUP, the domestic and industrial heating group, showed a 15 per cent fall in pre-tax interim profits to £5.2m (£5.1m) as heating and plumbing improved and industrial markets worsened.

Turnover for the six months to September 30 fell by 5 per cent to £104.8m (£107.9m).

The company managed to reduce interest payable further to £1.1m (£1.2m). Earnings fell by 12 per cent to 16.4p (16.6p), but the interim dividend was maintained at 8.75p.

Chiltern Radio Trading conditions improved slightly in the second half at Chiltern Radio enabling it to return to the black for the year to end-September. Mr Peter Burton, chairman, said acquisitions contributed to revenue, which was 84 per cent higher in the second half than in the first.

Pre-tax profit for the year was £114,000, against £12,280, on turnover of £4.38m (£4.1m), an increase of 7 per cent.

Earnings per share were 1.8p (1.8p) and the directors are recommending a reduced final dividend of 1p (1.8p) for a total of 2p (2.8p).

AH Ball AH Ball, the USM-quoted civil engineer, reported a 40 per cent advance from £376,000 in pre-tax profits in

the six months to September 30.

Turnover was up 31 per cent to £23.2m (£22.2m). After tax of £18.8m (£18.6m) earnings per share advanced from 3.7p to 2.5p. The interim dividend is maintained at 2.5p.

Atkins The effects of a hot sunny September and the UK recession combined to push Atkins Group, the hospitality and knitwear manufacturer, into a first half loss of £26,000 against a pre-tax profit of £32,000.

Turnover for the six months to September 30 was down from £7.77m to £7.66m. Losses per share stood at 0.65p against earnings of 3.65p, but the company's confidence in its forward order books is reflected in its decision to maintain the interim dividend at 3.5p.

Multitone New products launched the previous year together with tight cost-control helped Multitone Electronics, the paging systems and equipment maker, increase pre-tax profits from £621,000 to £864,000 in the six months to October 31.

Turnover rose to £11.4m (£10.7m) and the pre-tax figures were helped by lower net interest payments of £74,000 (£16.600). An interim dividend of 1.25p (0.75p) is being paid from earnings per share of 3.75p (2.51p).

Titon In spite of being almost identical to that of the previous year Titon paraded with

£1.5m in pre-tax profits in

the six months to September 30.

Turnover was up 37 per cent ahead of £8.6m (£7.6m) in the six months to September 30. Pre-tax profits were £482,000.

The company has bought Aquadeum, Paris-based water purification components supplier. Mr Ryan said it would complement Elga's existing French subsidiary.

Earnings per share came out at 1.84p (1.88p). The interim dividend is unchanged at 0.8p.

Brown & Jackson Brown & Jackson, the multi-channel retailing group which includes Poundstretcher and whose chairman and chief executive Mr Bryan Duffy resigned in October, announced that it will pass the six monthly dividend of 5.375p on 10.75p per cent cumulative convertible preference shares due on December 31. The company said the payment would be deferred since the company did not have sufficient reserves available.

This notice is issued in compliance with the Regulations of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an offer or invitation to any person to subscribe for or purchase shares. Application has been made to the London Stock Exchange for the whole of the ordinary shares of common stock to be issued to the placing referred to below to be admitted to the Official List. Dealings in the shares are expected to commence on 30th December 1991.

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200,000 in US\$0.01 ordinary	50,000	US \$
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The Listing Particulars relating to the above mentioned Shares may be obtained during usual business hours from the Companies' Announcements Office at the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2, by collection only, up to and including 13th December 1991 or during usual business hours on any week day from the Company's registered office:

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Listing particulars will be included in the Companies' Announcements Office at the London Stock Exchange, London EC2A 4PB from 15.00 hours on 11th December 1991.

11th December 1991.

Cost reductions lift Manweb to £27.5m midway

By David Lascelles and Juliet Sychrava

MANWEB gains £1.5m, the regional electricity company covering Manchester and north Wales, to earnings by £1.2m in the six months to September.

Pre-tax profits amounted to £27.5m, up from £18.7m in the same period a year earlier. The dividend was raised by 13.5 per cent to 5.45p.

The outcome was in line with expectations.

Manweb said that the improved result was reflected through cost reductions. Group turnover fell because of the impact of the recession and the loss of supply contracts to large industrial users.

Mr John Roberts, the managing director, said demand had been depressed by the recession, and there was not yet any sign of an upturn.

He said Manweb was continuing to explore new areas of growth. But the company would have to be convinced that it would diversify.

The undivided act as adviser to the management

This announcement appears as a matter of record only.

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Midlands Electricity plc**INTERIM RESULTS FOR HALF YEAR ENDED 30 SEPTEMBER 1991**

Pre-tax profit of £27.0m on turnover up by 9.3% to £617.1m

Interim earnings per share 5.65p

Earnings per ordinary share 9.4p

Teesside power station construction on schedule

Midlands Gas venture progressing well

Interim Results for the Half Year Ended 30 September 1991 (Historical cost)

£m	Turnover	£m	£m
132.1	664.6	617.1	

£m	Operating Profit	£m	£m
103.5	14.9	27.0	

£m	Profit before Taxation	£m	£m
12.8	4.3	27.0	
(6.6)	(0.9)	(4.7)	

£m	on Ordinary Basis	£m	£m
103.7	27.0	27.0	
(26.4)	(4.0)	(7.4)	

£m	on Ordinary Basis	£m	£m
83.3	14.3	14.3	
(6.6)	(4.4)	(11.8)	

£m	to Shareholders	£m	£m
76.7	19.6	19.6	
(22.0)	(11.8)	(11.8)	

£m	Transfer to Reserves	£m	£m
54.7	9.9	9.9	

£m	Earnings per Ordinary Share	£m	£m
39.8p	8.8p	8.8p	

£m	Ordinary Dividends	£m	£m
10.5p	—	—	

Notes

1. **Preparation:** The interim results shown at this time of the year reflect the seasonal nature of our main business with a high proportion of earnings arising during the winter months. However, in comparison with the same period last year, our pre-tax profits increased from £18.3m to £27.0m. This increase reflects growth in electricity usage in our licence area and the control exercised over internal costs and working capital. In addition, there was a partial recovery in this year's prices of the previous year's shortfall occasioned by the underestimate of inflation for that year. Gearing at 30 September was 50%.

Dividends: The Directors have declared an interim dividend of 5.65p net which they expect to be around one third of the year-end total. It will be paid on 24 March 1992 to shareholders on the Register of Members on 31 January 1992.

Sales Growth: Units distributed to the domestic sector increased by 3.9% continuing the strong performance of the previous year. Similarly, commercial sector growth continued strongly with a 4.9% increase. The effects of the recession were reflected in the industrial sector, where units distributed were 4.0% down on the previous year. Overall the Distribution business has seen an increase of 0.7% in units which is ahead of our forecasts. Business confidence is returning with a much brighter view of medium term market prospects reflecting the diversity in the region's economic structure.

Distribution and Supply: We have concentrated a great deal of effort on maximising value for money in our investment in the distribution system. We believe that the maintenance of an appropriate level of investment in the network is essential for the long term health of the business. At the half year point in time, we have concentrated a great deal of effort on maximising value for money in our investment



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EASTERN ELECTRICITY PLC

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1991.

Statement by the Chairman and Chief Executive Dr. James Smith

Our profit for the first six months is in line with expectations. The growth achieved in electricity distributed and the growing impact of our cost control measures, combined with the beneficial effects of our electricity contracts, expected in the second six months, reinforces our confidence in the full year's profitability.

Turnover In the first six months, turnover was up £72.5m at £821.7m. The increase was better than expected and mainly resulted from an increase of 3.0% in the volume of electricity distributed. Our marketing strategy is centred on growing profitable unit sales through the efficient use of electricity. To this end we are in the process of restructuring our marketing and sales function so as to focus sales effort into the most profitable areas.

Profit Our business has a seasonal bias and the profit for the first six months is not indicative of the year's results. In the first half of this financial year pre-tax profits were £15.4m against a pro forma £18.6m for the corresponding period last year. However, results in the second half year are expected to benefit from the effects of our electricity purchase contracts and from the impact of our cost reduction initiatives.

Dividends In the light of these results and the Board's expectation of continuing profit growth, the directors have decided an interim dividend of 4.85p per share, against 4.33p net per share pro forma equivalent for last year. The interim dividend will be paid on 24 March 1992 to shareholders registered on 31 January 1992.

Electricity Purchases A factor which will lead to an increase in the imbalance between this year's first and second half year profits is a change to the portfolio of our electricity purchase contracts.

To protect the Company from potential extremes of volatility within the electricity pool purchasing arrangements, the Company has taken steps to extend and restructure its portfolio of contracts. The effect of these new contracts has been to increase the proportion of costs incurred in the first six months. While this has an adverse effect on the interim profits, the contracts will reduce the high costs experienced at times of high electricity demand in the winter period.

Cost Savings Close scrutiny of our distribution activity has achieved savings by improved working practices and by increasing productivity both within our Areas and at Headquarters. As a result, our staff numbers have been reduced by 2.5% over the last year. By redeploying our staff we have reduced our use of contractors within the business and we have reduced the amount of overtime worked.

Non-regulated businesses The contribution to profit from our non-regulated activities is still small. Overall our strategy is to increase this contribution by concentrating on those businesses where we have skills, experience and resources. Our recently announced retail enterprise with Southern Electric demonstrates our determination to seek profit from a professionally managed, viable and competitive business with roots in our existing business.

Similarly, e.g. Limited, our recently announced gas sales venture, is an area where our existing abilities can be easily applied to produce incremental profit.

Contracting, which is currently suffering in the prevailing economic climate, will be restructured to create a separate operating division in order to focus on becoming a 'stand alone' profit centre activity.

Generation Within electricity generating, construction of our plant at Peterborough is progressing both to time and cost. Other projects are at various stages of development but Eastern Electricity and Mobil have decided to review their partnership to build a 450 MW generating station at Coryton to generate electricity and provide steam for Mobil's refinery operations. We have not yet been successful in reconciling our separate objectives as regards control and financial return of the project. Mobil have told us that the project is still attractive to them in the context of their refinery operations and we would not intend to stand in their way in seeking another partner.

Structural Changes: We are re-shaping our overall organisation so that the structure reflects the needs of efficient management activity.

The decision has been made to fill the post of Development Director which lies vacant in the existing structure. The person appointed will be responsible for the development of non-regulated businesses in the group. Within the electricity business, the post of Areas Manager is being removed and the Areas will be split functionally. The distribution, engineering activities will report direct to the Engineering Director and the marketing and sales activities will report direct to the Marketing Director. This change will allow sharper focus by senior management on our core activity of distributing and supplying electricity.

In conclusion, I am confident that the policy of growth in sales and the management of cost will show through positively in our full year's results.

Copies of this announcement can be obtained from the Company Secretary, Eastern Electricity plc, Wherstead Park, P.O. Box 40, Wherstead, Ipswich, Suffolk IP9 2AQ. For shareholder enquiries please ring 0345

INTERIM ANNOUNCEMENT		Actual	Pro forma
Group historical		(Note 3)	(Note 3)
		(Unaudited)	(Audited)
Note	1991	1990	1990/91
	£m	£m	£m
Turnover	821.7	749.2	1,720.1
Operating profit	26.0	32.2	127.4
Less fixed asset movements	4	6.3	5.8
Net income	(16.9)	(19.4)	(38.4)
Profit on ordinary activities	8.4	18.6	106.4
Taxation	5	(3.8)	(4.6)
Net ordinary profit	11.8	14.0	103.0
Extraordinary	6	—	(7.5)
Profit for the period	11.6	10.4	(27.3)
Dividends	(13.1)	—	—
Net retained	(1.5)	10.4	45.5
Earnings per ordinary share	4.3p	5.2p	29.8p
EPS per ordinary share	4.85p	—	10.12p
Group historical			
	Actual	Pro forma	Actual
	30 September	30 September	31 March
	1991	1990	1991
	£m	£m	£m
Fixed assets	735.5	695.5	721.2
Tangible investments	97.5	98.4	97.5
Less current assets	833.0	793.9	811.1
Current assets	367.3	295.4	277.8
Less current liabilities	90.0	67.6	62.0
Total assets less current liabilities	926.8	861.5	830.0
Provisions	(20.0)	(20.0)	(20.0)
Net assets	(26.9)	(11.2)	(23.7)
Capital and reserves	699.9	650.3	701.4
Capital up to date	134.9	134.9	134.9
Reserves	565.0	515.4	565.0
Net assets	699.9	650.3	701.4
Net debt	241.0	270.5	267.0
Gearing	—	41.6%	—

NOTES:

1 Basis of preparation: The interim results for the six months ended 30 September 1991, which were unaudited, have been prepared on the basis of the accounting policies for the year ended 31 March 1991. The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

The results for the year ended 31 March 1991 are abridged from the full accounts for that year, which contain an unaudited auditor's report and have been referred to in the Report of Directors.

2 Current cost adjustments

Historical cost profit on ordinary activities taken taxable

Current cost

Depreciation

Cost of sales

Inventory working capital

Gearing

Current cost loss on ordinary activities taken taxable

3 Comparative figures: The comparative figures for last year are on a pro forma basis as if the new capital structure had been in place since 1 April 1990. The pro forma figures incorporate an adjustment to reflect a loss of £11.7m for the six months to 31 March 1990 and an adjustment to interest of £24.2m for the year 1990/91, together with a related tax credit of £3.2m.

4 The National Grid Holding plc included within profit before taxation is £2.3m below dividend receivable from The National Grid Holding plc (1990) before £5.8m and final £17.4m.

5 Taxation: Taxation for the six months ended 30 September 1991 has been provided on the basis of the estimated effective tax rate for the year ended 31 March 1992. Taxation for the six months ended 30 September 1990 has been provided using the pro forma effective tax rate for the year ended 31 March 1991.

6 Extraordinary losses: Extraordinary losses comprise privatisation costs incurred in the six months ended 30 September 1990.

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SCHRODER KOREA FUND plc
(incorporated in England and Wales with limited liability under
the Companies Act 1985, registered number 2654666)

PLACING

5,000,000 Ordinary shares of 50.01 each
with one Warrant for every five Ordinary shares
(subject to)

at a placing price of \$10.00 per Ordinary share
(Minimum subscription \$10,000)

S.G. WARBURG SECURITIES

INVESTMENT MANAGER

SCHRODER INVESTMENT MANAGEMENT LIMITED

SHARE CAPITAL

Authorized: \$100,000
in Ordinary shares of 50.01 each
\$5,000 in nominal amount of the authorized share capital shown above will be reserved for the issue of Ordinary shares pursuant to the exercise of the Option referred to below and a further \$1,000 in nominal amount will be reserved for the issue of Ordinary shares upon exercise of the Warrants.

Schroder Korea Fund plc (the "Company") has been established as an investment trust to invest primarily in the securities of Korean companies.

The Ordinary shares (with Warrants) are being placed in the United Kingdom and internationally by S.G. Warburg Securities.

The Company has granted S.G. Warburg Securities an option ("the Option") to subscribe up to 500,000 Ordinary shares (with Warrants) at a price of \$10.00 per Ordinary share exercisable up to 30 days after the Closing Date of the Placing.

Application has been made to the London Stock Exchange for the Ordinary shares and Warrants of the Company, both now being issued and to be issued pursuant to the exercise of the Option to be admitted to the Official List. It is anticipated that Listing will become effective and that dealings in the Ordinary shares and Warrants will commence on 19th December 1991.

Copies of the Listing Particulars may be obtained during normal business hours on any business day (Saturdays and public holidays excepted) up to and including 13th December, 1991 from the Company Announcements Office of the London Stock Exchange, The London Stock Exchange Tower, Capel Court Entrance off Bartholomew Lane, London EC2N 1EQ, and up to and including 27th December, 1991 from S.G. Warburg Securities

1 Flisbury Avenue
London EC2M 2PA
33 Gutter Lane
London EC2V 8AS

Details will also be included in the Companies' Fiche Service available from Efstaf Financial Limited, 33-45 Paul Street, London EC2A 4PS from 3.00 p.m. on 12th December, 1991.

11th December, 1991

AVESCO plc

(incorporated and registered in England No. 178290)

**NOTICE TO HOLDERS OF BEARER SHARE WARRANTS OF
INTERIM DIVIDEND**

At a Director's Meeting held on 8 December 1991, Avesco plc declared an dividend of 0.5p (net) per share for the year ended 31 March 1992 which is payable on 6 April 1992.

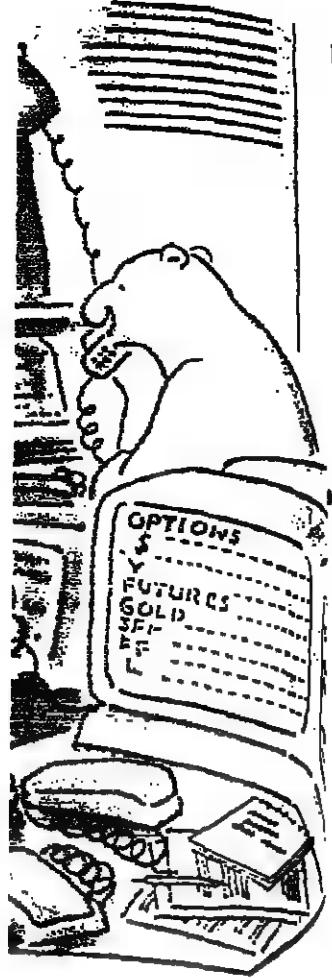
Holders of bearer Share Warrants who wish to take up the interim dividend for the year ended 31 March 1992 must lodge dividend coupon number together with particulars of their name and address at the address of Avesco plc set out below.

Registered Office: Venture House,
Dales Road, Cheshunt, Hertfordshire, EN9 1TT

Dated 11th December 1991

By Order of the Board
N S CONY
Secretary

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BUSINESS AND THE ENVIRONMENT

Pollution treated to a cocktail

Cleaning up after industry might be easier in the future if scientists experimenting in the French countryside see the fruits of their labour.

The team - a joint effort by Elf Aquitaine, the French oil group; BRGM, the French bureau of geological and mining research; and ESYs, a refining and marketing subsidiary of Generale des Eaux - has just completed field tests into underground "depollution". The aim was to remove chemical and oil pollution from groundwater and subsoil without having to dig up and remove the soil.

The tests, which have been going on since July last year near Strasbourg, proved successful in removing 50 to 80 per cent of the pollution from the soil. They tackled hydrocarbon and organic pollution.

The experiments involved drilling wells to the water table and pumping water up through the polluted soil and rock. The water, which took the pollution with it, was treated with a carefully selected cocktail of nutrients which cause bacteria in the ground to breed. It is the bacteria that "eat" the pollution. The groundwater was pumped continually through the test area to wash out the pollution.

The benefits of the developing technology - called ecological engineering - are many, according to Elf Aquitaine. Wasteland is often left unused because of the high costs of demolition or the lack of suitable technology to clean it up. The underground depollution process uses relatively small pump installations that are easily transportable. It is also possible to depollute while continuing to run a business - for example, a petrol station could continue to operate while liquid oil was being washed from underneath.

Estimated costs are FF200-FF2000 (£30.50-£30.75) per tonne of terrain treated. Elf Aquitaine hopes the data derived from the trials will encourage governments and industry to rehabilitate land around the world.

Hilary de Boer

A Courtaulds Textiles plant halved consumption within months of strict effluent management.

"The results make business sense because we pay for the flow and not the out," says Peter Cooper, technical executive at Courtaulds. His department is responsible for helping to implement the company's environmental action plan, set in 1989.

Cooper and his colleagues have been looking at changing the complicated textile which demand a lot of water and many chemicals. "We have been trying to reduce the number of chemicals and have been looking for alternatives that cause less pollution. For example, we have been using ceramic instead of sulphuric acid, which is a quarter of the cost," Cooper admits.

Courtaulds' approach to the company goes a long way towards reducing the amount of contaminants leaving the factories via the sewer.

Companies are still struggling to bolt new technology will prevent pollutants from entering waste systems. Many smaller concerns are simply pouring contaminated down the drain and forgoing recycling.

"Bigger companies are starting to take recycling seriously. But it is slow because the investment cycles are so long - around 10 to 15 years," says David Wilson of Ecotec, a UK consultancy.

Industry is under pressure to reduce the harmful chemicals, organic matter and solids it pours down the drain. Traditional methods of getting rid of waste-water - diluting and allowing it to disperse into rivers and estuaries - has questioned a new era of environmental damage.

For example, research by the Plymouth Marine Laboratory has shown that all the caught in the North Sea come from the effects of pollution. Other research shows that relatively high concentrations of heavy metals - cadmium, lead and zinc - have built up in the Solent Estuary, the Severn and throughout the North Sea.

Governments, led mainly by EC directives on water quality, are setting tougher standards on effluent, which push up the cost of waste-water treatments.

Continuing a series on environmental challenges facing the UK water industry, Peter Knight looks at industry's efforts to reduce the flow of effluents

Waste tap must be turned off

And industry, realising that its environmental performance is integral to its business success, is beginning to strive for waste disposal standards that exceed legal requirements.

"The bigger companies are certainly aware of the issues," says Ewan Macdonald, manager of the Effluent Processing Club, a UK-based industry group run by AEA Industrial Technology and WRc, formerly the Water Research Council.

"But some companies on the fringe are not fully aware of the pressures and others want to ignore the implications because of the costs involved. This is especially true in the textile industry where pesticides are being washed out of imported raw wool," he says.

While the cost of installing new technology to extract the pesticide - or simply buying uncontaminated local wool - deters the smaller companies, bigger concerns know that it makes sense to invest in efficiency. Some licensing costs are set to rise.

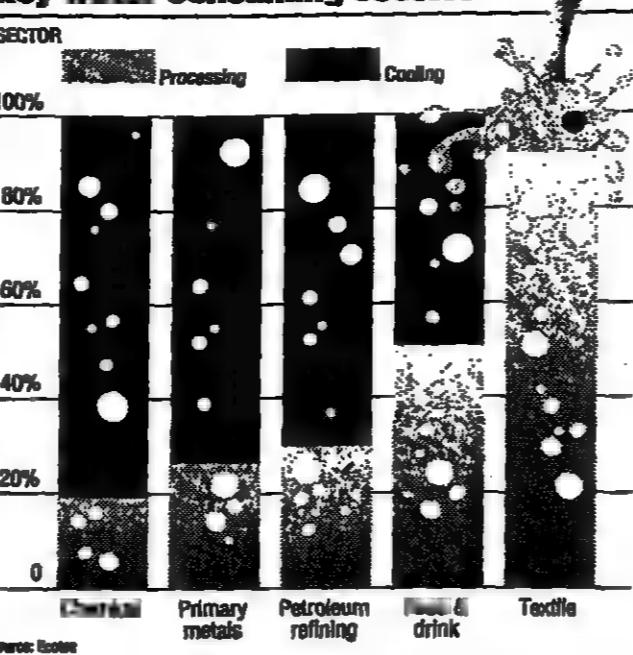
Much of UK industry pours its waste-water down the drain. It pays a fee - dependent on quantity and quality - to the sewage company which treats the effluent with domestic sewage. The sewage companies are under increasing pressure to ensure that the treated water which leaves their plants is as clean as possible.

This means that they are beginning to get tough with their industrial clients by monitoring the effluent more closely and charging higher fees for the service.

Companies have two routes available to comply with the law and to escape rising costs. First, make less waste. Second, use better technology to capture and re-use waste that cannot be prevented.

Waste-minimisation implies a change in the way manufacturers think about their task. This shift in the thought process is, possibly,

European water usage within key water consuming sectors



some industry sectors have been quick to exploit the emerging technologies.

"Batch-processing companies, such as those which make chemicals, have been quicker to use the new treatment technologies because initial costs, while high, are not as high as those in the continuous-flow processes such as steel-making," says Musco.

There are four core technologies, he says, which are producing innovations. These are: new materials such as membranes; biotechnology; information technology; and energy treatments using electrons.

Membrane filtration is the ancient technology of the sieve adapted with the use of modern materials, such as nylon or ceramics, to separate water and contaminants, sometimes as small as a molecule.

The effluent can be pumped or sucked through a membrane or it can pass by chemical transfer in a process known as reverse osmosis, which is used to remove salts from water.

While filtering might be of value, the drawback is that it collects and concentrates the wastes which, if they cannot be re-used, have to be dumped or burnt. In some cases bio-engineering can be used to change some wastes from hazardous to innocuous.

An example is anaerobic digestion which is increasingly being used to treat biodegradable wastes, such as sewage. The digestion process also produces gas which can be used as an energy source. Other biotech research includes the use of fungi to remove metals from waste.

One of the necessities for good effluent management is information technology - software, computers, sensors and communications. "IT is an essential tool that wraps around the business of controlling effluent treatment," says Macdonald. And one of the important gains is the development of sensors which enable you to measure and control," says Musco.

Researchers are also working on the use of energy to break bonds with the effluent. In this way metals can be removed and organic materials destroyed.

Macdonald holds out most hope for membranes and electro-chemical treatments. Johnston says the different technologies need to be unified to get the best results. "There's a lot of technology around but it needs to be put together."

The series concludes next week by looking at Great Britain and the National Rivers Authority.

Tourism industry travels new road

By Michael Skapinker

After pocketing

wages every week, staff at the Pale Hall Hotel in Gwynedd, North Wales hand back the empty envelopes. The hotel's employees clean the mirrors with vinegar and use old menus as note pads.

The hotel is not being mean, just environmentally sound. Its owner has calculated that UK wage earners throw away 500 envelopes a year. The English Tourist Board (ETB) says all tourist companies in the UK will have to pay greater attention to environmental issues if they are to remain internationally competitive.

The British tourist and leisure industry employs 10 per cent of the country's workforce. In Cornwall the figure is more than 20 per cent. On the Isle of Wight it is more than 30 per cent.

Despite its importance to the economy, tourism is often seen as destroyer of the environment. It brings litter, people and traffic. As many as 80 per cent of those making visits to the British countryside do so by car.

The ETB points out, however, that tourism can also be a force for environmental good. An example is the renovation of many of Britain's canals for tourism and recreation.

Would-be developers should also think about what new facilities they can offer residents and how they can co-operate with local companies. In rural areas, developments which use and conserve existing buildings, support existing enterprises and improve opportunities for appropriate recreation are likely to be looked positively, the guide says.

An important way of protecting the environment and retaining local community support is to limit the number of visitors to the site. It is often difficult to know in advance how many visitors an attraction can support - they become a nuisance to the surrounding residents and begin to destroy the ambience of the site. Different prices for different times of the week and for different seasons can help to ensure a more even flow of visitors.

*The Green Light - A Guide to Sustainable Tourism from the English Tourist Board, 34 Grosvenor Gardens, London SW1W 0BT. £10.70



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COMMODITIES AND AGRICULTURE

Venezuelan aluminium smelter plans suspended

By Joe Mann in Caracas

TWO INTERNATIONAL aluminium companies, the Alumina Company of America (Alcoa) and Austria Metall, have suspended the Venezuelan government that they decided to suspend plans to invest in two large smelters that were to be built in Venezuela, according to Mr Roberto Pocaterra, Minister of Finance.

The projects involved investments around \$1 billion and new aluminium smelting capacity of over 1.5 million tonnes a year.

Although it was already known that the two companies had decided to put their Venezuelan projects on hold, the government announcement made it official. The minister's public statement said that if the government's much-publicised plan to increase aluminium smelting capacity was in trouble.

For years, Venezuelan officials have been talking about raising capacity from the current level of 600,000 tonnes a year to 2m tonnes.

Alcoa and Austria Metall pulled out at least two reasons.

Firstly the aluminium market has been stimulated by a sharp increase in sales to the west from the Soviet Union. In

The former Soviet Union's exports of secondary (scrap) aluminium ingots to Japan this year have declined sharply since June, trade officials said, reports Reuter from Tokyo.

According to finance ministry data, the secondary aluminium ingot imports from the Soviet Union have continued to fall, reaching 4,158 tonnes in October from 13,373 in June.

"The biggest reason was postponement of scheduled departures from Nakhodka port because the Soviet exporters had not paid the cost of delivering them to the port," a trade house official said. "As the Soviet Union breaks up, the imports are expected to fall further," he added.

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Retailers agree WWF hardwood initiative

By John Hunt, Environment Correspondent

A GROUP of companies including do-it-yourself retailers, property developers and timber importers has agreed to phase out by 1995 the use of tropical hardwood produced by unsustainable methods.

The agreement, reached with World Wide Fund for Nature (WWF), means that they will cease to use such timber earlier than the phase out proposed by the International Tropical Timber Organisation for the year 2000.

Mr Francis Sullivan, WWF forest conservation officer, said the intention was to forge a link between the "green" consumer and producers whose products come from sustainable development where felled trees are replaced.

He said the undertaking by the companies meant that more and more timber producers and importers would have to find out exactly where their wood came from in order to satisfy consumers' demand for sustainably-produced timber.

Described as "pretty sick" with a widening gap between objectives and performance, he said that at its recent Yokohama meeting only seven out of 47 countries reported back on what they were doing to combat deforestation by the year 2000.

The companies which have signed a commitment by the 1995 date are B&Q, Texas

Sainsbury's Homebase, MFI Home Group, Irish Rail, News International, M and S, Norman Speyhawk, Ecological Trading Company, P.D. Bridgeman, Richard Grae, Finewood, Milland Fine Timber and Richard Burbidge.

WWF is setting up a voluntary scheme, with the retailers' co-operation, to certify that timber has come from a genuinely sustainable source. WWF says this will replace the variety of existing labelling schemes which are not always consistent.

The organisation is also taking part in the forest stewardship scheme under which a group of producers, importers and environmental organisations are developing guidelines for beneficial and ecologically benign forest management which will operate worldwide. This is expected to be adopted at a meeting in Washington next February.

In a statement yesterday at its tropical forestry seminar in London, WWF said that member states of ITCO had failed to improve logging practices. In 1989 ITCO published guidelines for sustainable management of tropical forests but not a single country had implemented the recommendations or developed its own guidelines.

East Germany faced with gas crisis

Sara Knight on a price row between suppliers and distributors

EAST GERMANY'S battered industry may be faced with a gas crisis as the bells ring in 1992. If a price agreement cannot be reached within the next three weeks, Germany's new energy could find itself extremely short of gas over the coming months.

In half-page advertisements placed in more than 120 German newspapers, east Germany's major gas distribution company, Winterthur Gas, (VNG, Leipzig), has appealed to the federal government to initiate emergency measures to ensure sufficient gas is available to high priority consumers such as hospitals.

The advertisement took the form of an open letter from VNG to Winterthur, based in Hanover and its parent, the Ludwigshafen-based chemicals concern which owns a 49 per cent stake in Winterthur's and BASF's allegedly irresponsible and money-grabbing attitude to the gas sector.

Winterthur Erdgas Handelsbank (WIEH, Berlin), a Winterthur joint venture with the Soviet gas producer Gasprom, has threatened to stop from January 1, 1992 its gas supplies of 2.8bn cubic metres of about half of east Germany's consumption unless VNG pays the price demanded by WIEH since the beginning of 1991.

So far VNG has refused to pay the full price and WIEH has been unable to do so without a contract. As a result, WIEH calculates, it will accumulate losses of DM 150m by the end of the year.

In answer to the advertisement appeal, WIEH says that it is seriously concerned about the supply situation in east Germany there is an alternative. If VNG does not want to buy WIEH's gas, WIEH

would be more than happy to supply VNG's gas at the price currently charged, assuming that it makes surplus pipeline capacity available in WIEH reasonably cost.

This unprecedented

has arisen out of the 18-month battle between west Germany's giant gas distributor, Ruhrgas, of Essen, and Winterthur,

newcomer to the German gas scene. It could have been avoided if, after the collapse of the communist system, the old state gas distribution monopoly had survived in the form of a single company, VNG, dominated by Ruhrgas.

The price battle has arisen over a difference of 0.28 Pfennigs (0.1p) per kWh. WIEH has offered to supply VNG with gas at an east German border price of 2.35 Pfennigs/kWh for long-term deliveries. VNG is refusing to pay more than the so-called Wiedenhaus price of 1.66 Pfennigs/kWh. Wiedenhaus is the border post where the gas transit pipeline bringing Russian gas across Czechoslovakia passes into west Germany to take the gas into western Europe. WIEH says the Wiedenhaus price is determined by old contracts where prices are adjusted each year but are nevertheless based on a world gas price which is no longer relevant.

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And so the arguments continue, despite mediation attempts by politicians and the federal cartel office. But WIEH is facing a situation where it will not be sitting on the long end of the lever much longer.

Ruhrgas and VNG claim the opposite. The Wiedenhaus price is valid for all west European customers, they say. Why should poor east Germany pay 20 to 25 per cent more? We cannot accept your excessively high price offer, as it would

push our company into bankruptcy," says VNG in the newspaper advertisement. If that is the case, counters WIEH, why did Mr Klaus-Ewald Holst, the VNG chairman, send a telex to Gasprom on October 28, 1990 offering to pay 1.66 Pfennigs/kWh for gas delivered direct from Gasprom, bypassing the Gasprom/Winterthur joint venture? VNG and Ruhrgas deny such an offer was made to Gasprom. WIEH concludes that it is not a matter of price for VNG "but simply and solely a matter of eliminating unnecessary competition".

WIEH also claims that VNG has agreed to pay 2.35 Pfennigs/kWh for gas from Ruhrgas, while the Ruhrgas/VNG pipeline joint venture in east Germany, EVG, has agreed to pay 2.35 Pfennigs/kWh for gas from Ruhrgas. A Ruhrgas official says such higher prices are justified by different services.

For example Ruhrgas and EVG will supply the gas on demand so that VNG does not have to hold reserves for demand peaks. But, says a WIEH spokesman, such services costs have already been deducted to reach the prices quoted above.

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World stocks 'to reach 7-year high'

By Kenneth Gooding

TOTAL ALUMINIUM stocks in the former eastern bloc countries will be the end of 1991 be over 2.53m tonnes or nearly 1.5 weeks' supply - the highest year-end total since 1984, according to Metal Bulletin Research.

In 1990 year-end stocks were 2.74m tonnes and represented 11.7 weeks' consumption.

MBR suggests in a special report that, because much more of the metal is now in highly-visible London Metal Exchange stocks, prices should respond rapidly to any start to fall.

This improvement will probably not come about until the second half of the year. Recovery will be only modest, the authors, Mr Rossling

LME WAREHOUSE STOCKS (As at Monday's close)	
Aluminium	+12,450 to 890,800
Copper	+700 to 315,000
Lithium	+150 to 120,100
Zinc	+150 to 120,100
Tin	+45

more than 5m tonnes will be added to the \$1,000 to \$1,250 a tonne range in the first half of next year, rising to 11.5 weeks' supply in the second half.

There should be a "more robust" price recovery in 1992.

MBR suggests that Soviet aluminium shipments to the west, which have caused such turnover in the market, will fall from 800,000 tonnes this year but remain high by historical standards.

Net exports, there may be supply shortages of 500,000 tonnes a year in 1992 and 1993.

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MINOR METALS PRICES

Prices from Metal Bulletin last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,840-1,860 (same).

BISMUTH: European free market, min 99.95 per cent, \$ per lb, 1lb tonne lots in warehouse, 2.80-3.20 (same).

CADIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 1,850-2.10.

They expect aluminium prices to be in the \$1,000 to \$1,250 a tonne range in the first half of next year, rising to 11.5 weeks' supply in the second half.

There should be a "more robust" price recovery in 1992.

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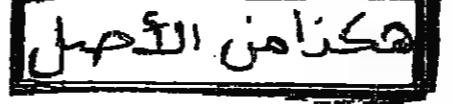
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Barclays International Fund Ltd	£1.00	-0.07				Hyp. Foreign & Colonial Part Fd Stever	£1.00	-0.07			Globe Currency Funds	£1.00	-0.07			North Star Fund Managers	£1.00	-0.07			North Star Fund Managers	£1.00	-0.07		
Australia	£1.00	-0.07				Hyperion Fund	£1.00	-0.07			Winterthur Fund Co (Ltd) SA	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Japan Fd	£1.22	-0.14	0.27			Hyperion Fund	£1.00	-0.07			Witnerthur Fund Co (Ltd) SA	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Japan New Fund	£1.22	-0.14	0.27			Hyperion Fund	£1.00	-0.07			World Bond Fund-SICAV	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
New America	£1.02	-0.07	0.26			Hyperion Fund	£1.00	-0.07			World Bond Fund-SICAV	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
US Fund	£1.00	-0.07	0.26			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Monthly Share	£1.02	-0.07	0.26			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Pacific Fd	£1.25	-0.17	0.23			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
International Bond	£1.00	-0.07	0.23			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
British Govt Fd	£1.00	-0.07	0.23			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Hong Kong	£1.20	-0.12	0.23			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
High Portfolio	£1.15	-0.17	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Currency Fund	£1.75	-0.01	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Gold Portfolio	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Government Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
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Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
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Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
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Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21			Hyperion Fund	£1.00	-0.07			World Trust Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07			Northstar Int'l Fund	£1.00	-0.07		
Corporate Bonds	£1.00	-0.07	0.21																						

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Soviet rumour aids dollar

THE dollar had centre ground in the markets yesterday as conflicting Soviet rumours and the German Bundesbank would have next week buffeted the currency.

Driving markets were fears that Mr Mikhail Gorbachev, Soviet president, might resign — move which would be vital to attract funds into the US in a repeat of the flows during the failed Soviet August.

The dollar was in Europe in a wide range before closing slightly higher at DM1.5765, after previous 1.5756.

The D-Mark was weaker against the US unit, the grounds for the upheaval in the European Monetary Union is quick to affect Germany for clear geographical reasons.

The D-Mark also weakened in Europe, and lost three-quarters of a pence to sterling.

The pound closed in London at DM1.5725, up from previous DM1.5425. But no rumours, however, were strong enough to lift sterling from its position at the bottom of the market grid within the European exchange rate mechanism.

Trading in European currencies was subdued as market participants waited for the outcome of the Maastricht summit on monetary, economic and political union. After the final

E IN NEW YORK

Dec 10 Latest Previous Close
1 month 1.0050-1.0100 1.0050-1.0115
3 months 2.71-2.8000 2.67-2.7500
12 months 10.05-10.08 9.80-10.08

Forward premiums and discounts apply to the US dollar

signatures on the treaty are written today, it will become clearer whether the UK will be isolated as the only full ERM partner not to commit to a single exchange rate by 1999.

Uncertainty still present in the markets meant sterling made little headway against the weaker D-Mark.

But traders reported that should UK be forced to opt out of the ERM, European economic and monetary union (emu), this would have little or no effect on the pound. When the summit is over, traders expect the D-Mark to fall from the drive to Emu and possible rate rises at the Bundesbank fortnightly council meeting next week.

Sterling could underperform if the summit fails completely. Mr John Major, the prime minister, would run into trouble with an upward movement from October's 3.7 per cent level.

EMS EUROPEAN CURRENCY UNIT RATES

	Dec 10	Latest	Previous Close
Central Rate	Actual	Average	Actual
Dec 10	Rate	Rate	Rate
Special Pounds	133.431	130.242	2.4%
American Dollar	1.0050	1.0050	-0.4%
Dutch Guilder	2.31473	2.25376	-0.9%
D-Mark	1.57250	1.53587	-0.9%
French Franc	6.87500	6.75667	-1.1%
German Mark	1.57650	1.57567	-0.1%
Italian Lira	1.57567	1.57567	-0.1%
Swiss Franc	0.71900	0.71907	-0.1%
Yen	10.05	10.05	-0.1%

Estimated rates set by the European Commission. Currencies are in descending relative strength. Percentage changes are for Euro, 1000 units. Yen, 1000 yen. Swiss francs, 1000 francs. DM, 100 marks. The percentage difference between the actual market and the central rates for a currency, and the continuous weighted percentage deviation of the currency's stated rate from its Ecu central rate. Adjustment calculated by Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

Dec 10 Day's open Close One month Three months
% Change % Change % Change

Estimated rates 10 days forward

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Dec 10 Latest Previous Close
0.30 0.30 0.30
0.01 0.01 0.01
10.00 10.00 10.00
1.00 1.00 1.00
2.00 2.00 2.00
4.00 4.00 4.00

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

Dec 10 Basis of English Yen/Germany %
Sterling 90.5 90.5
US Dollar -17.1 -17.1

Austrian Schilling 110.5 110.5

Belgian Franc 1.4674 1.4674

Bulgarian Lev 1.024 1.024

Croatian Kuna 1.574 1.574

D-Mark 1.57250 1.57250

Danish Krone 2.20899 2.20899

Egyptian Pound 1.21 1.21

French Franc 10.00 10.00

German Mark 1.57650 1.57650

Greek Drachma 1.21 1.21

Hungarian Forint 11.4 11.4

Icelandic Krona 1.02 1.02

Irish Pound 1.02 1.02

Italian Lira 1.57567 1.57567

Japanese Yen 10.05 10.05

Malaysian Ringgit 1.57567 1.57567

New Zealand Dollar 1.4674 1.4674

Norwegian Krone 1.02 1.02

Polish Zlote 1.02 1.02

Portuguese Escudo 1.21 1.21

Romanian Leu 1.57567 1.57567

Swiss Franc 0.71900 0.71900

Yen 10.05 10.05

Forward rates when moving to the bid of London trading. Six-month forward dollar 5.35-5.36; 12-month 5.45-5.46

Commercial rates taken from the bid of London trading. Six-month forward dollar 5.35-5.36; 12-month 5.45-5.46

Forward premiums and discounts apply to the US dollar and not to the individual currency.

CURRENCY RATES

Dec 10 Bank & Special & Excepted %
Forward %
Currency Rate

Sterling 0.71900 0.71900 0.71900

American Dollar 1.57250 1.57250 1.57250

Canadian \$ 1.39465 1.39465 1.39465

Australian \$ 1.35437 1.35437 1.35437

Swiss Franc 1.02 1.02 1.02

D-Mark 1.57250 1.57250 1.57250

Danish Krone 2.20899 2.20899 2.20899

Egyptian Pound 1.21 1.21 1.21

French Franc 10.00 10.00 10.00

German Mark 1.57650 1.57650 1.57650

Greek Drachma 1.21 1.21 1.21

Hungarian Forint 11.4 11.4 11.4

Icelandic Krona 1.02 1.02 1.02

Irish Pound 1.02 1.02 1.02

Italian Lira 1.57567 1.57567 1.57567

Malaysian Ringgit 1.57567 1.57567 1.57567

New Zealand Dollar 1.4674 1.4674 1.4674

Norwegian Krone 1.02 1.02 1.02

Polish Zlote 1.02 1.02 1.02

Portuguese Escudo 1.21 1.21 1.21

Romanian Leu 1.57567 1.57567 1.57567

Swiss Franc 0.71900 0.71900 0.71900

Yen 10.05 10.05 10.05

Forward rates refer to central bank discount rates. These are not quoted by the UK Central Bank. All SDR rates are for Dec 9.

Forward premiums and discounts apply to the US dollar.

OTHER CURRENCIES

Dec 10 £ \$

Argentina 0.79640 1.79520 0.79640

Australia 1.23330 2.33200 1.23195

Austria 1.23330 2.33200 1.23195

Belgium 1.72945 3.74450 4.27700

Bolivia 1.23330 2.33200 1.23195

Bulgaria 1.23330 2.33200 1.23195

Chile 1.23330 2.33200 1.23195

Costa Rica 1.23330 2.33200 1.23195

Croatia 1.23330 2.33200 1.23195

Cuba 1.23330 2.33200 1.23195

Denmark 1.23330 2.33200 1.23195

Ecuador 1.23330 2.33200 1.23195

Egypt 1.23330 2.33200 1.23195

El Salvador 1.23330 2.33200 1.23195

Finland 1.23330 2.33200 1.23195

Greece 1.23330 2.33200 1.23195

Honduras 1.23330 2.33200 1.23195

Iceland 1.23330 2.33200 1.23195

Indonesia 1.23330 2.33200 1.23195

Iran 1.23330 2.33200 1.23195

Iraq 1.23330 2.33200 1.23195

Italy 1.23330 2.33200 1.23195

Jamaica 1.23330 2.33200 1.23195

Latvia 1.23330 2.33200 1.23195

Lithuania 1.23330 2.33200 1.23195

Morocco 1.23330 2.33200 1.23195

Nicaragua 1.23330 2.33200 1.23195

Pakistan 1.23330 2.33200 1.23195

Peru 1.23330 2.33200 1.23195

Philippines 1.23330 2.33200 1.23195

Poland 1.23330 2.33200 1.23195

Portugal 1.23330 2.33200 1.23195

Russia 1.23330 2.33200 1.23195

Ukraine 1.23330 2.33200 1.23195

Venezuela 1.23330 2.33200 1.23195

Yemen 1.23330 2.33200 1.23195

Zambia 1.23330 2.33200 1.23195

Zimbabwe 1.23330 2.33200 1.23195

Forward rates refer to the bid of London trading. Six-month forward £ 1.23330; 12-month £ 1.23195.

Forward premiums and discounts apply to the US dollar.

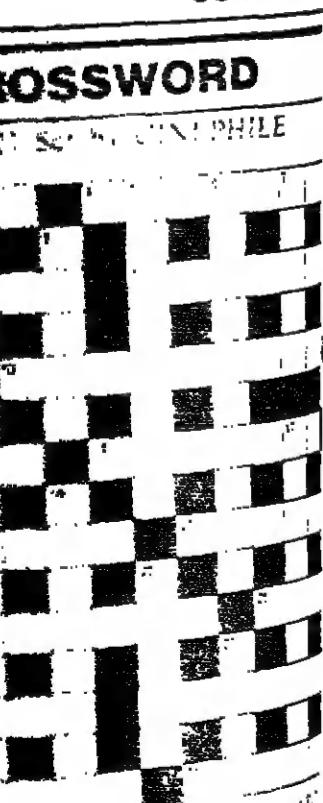
MONEY MARKETS

Maastricht calm

The Maastricht summit's negotiations on monetary and political union dominated a quiet but busy day on the European money markets.

There was little attention paid to the Bundesbank's 28-day long repurchase funds at variable bid. Had this happened Tuesday next week, it would have been a signal that central bank was minded to raise interest rates at the council

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INDICES

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TOKYO - Most Active Stocks							
Tuesday 10 December 1991							
	Stocks Traded	Closing Price	Change on day		Stocks Traded	Closing Price	Change on day
Meiji Milk Prod.	94	997	+7	Yasuda Fire	35	+12
Okamoto	56	1,050	-60	Meiji Seika	30	-50
Toyo Ink	55	503	-40	Mitsubishi Elec.	27	+3

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EDUCATION - Page 21 of 2325 | EDU 111 - Page 21 of 2325

FINANCIAL TIMES

Tai Lee Bank	3.20	40.02
UOB	6.15	

Price data supplied by *Trinkets*.

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices. (u) unavailable. (d) dealing suspended. (x) Ex dividend. (g) Ex scrip issue. (E) Ex rights. (x) Ex all. owing to problems at *Trinkets*, some N-American stocks are temporarily below market value.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:00 pm prices December 10

Aluminium again and again:

Cans will be cans. Aluminium recycling at its best.

VIAG

AKTIENGESELLSCHAFT
Georg-von-Boeselager-Str. 2
D-5300 Bonn 1
Telefax: (228) 552-2122

Continued on next page

NYSE COMPOSITE PRICES

Stock	Div.	P/	Si	High	Low	Clos	Chang	Stock	Div.	P/	Si	High	Low	Clos	Chang	Stock	Div.	P/	Si	High	Low	Clos	Chang		
Continued from previous page																									
1981								1981								1981									
High Low Stock								High Low Stock								High Low Stock									
Yld % P/ 100								Yld % P/ 100								Yld % P/ 100									
Close Prev.								Close Prev.								Close Prev.									
1981								1981								1981									
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AMERICA

Economic and earnings outlook weighs on Dow

Wall Street

ALTHOUGH THE market recovered from its early declines yesterday morning, concern about the outlook for the economy and corporate earnings continued to depress share prices, writes Patrick Harwood in New York.

At 1.30 pm the Dow Jones Industrial Average was down 11.41 at 2,850.24. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 0.48 at 377.78 at 1 pm, while the Nasdaq composite of over-the-counter stocks lost 2.31 to 533.04. Turnover on the NYSE was heavy at 115m shares by 1 pm, and declines outpaced rises by 897 to 602.

After opening slightly firmer, blue chips nosedived at mid-morning, sending the Dow to 2,850 by 11 am. The rally from that point, however, appeared to confirm the view among analysts that 2,850 may be the new short-term trading floor for the market.

The sharp decline in the Dow was not prompted by any particular news, although a forecast from the National Association of Purchasing Management's semi-annual survey of weak Christmas sales and modest 1992 economic growth did not help sentiment.

EUROPE

Paris registers fifth straight decline as bourses tumble

BOURSES fell across the board yesterday, with the winter lull turning into a rout in some places, writes Our Markets Staff.

PARIS fell 1.6 per cent – its fifth decline in a row. The CAC 40 index closed 25.44 down at 1,636.93 in heavy turnover of FF13bn, up from FF12.4bn. There was a lot of arbitrage-related activity, according to one dealer, which boosted volume.

The dealer added that nervousness about prospects for Wall Street and the Tokyo stock market had turned him from being moderately bearish on the French market to very bearish.

Elf Aquitaine dropped FF14.50 to FF350.40 with 463,000 shares traded. After the hours closed, the finance ministry said that it would postpone the planned sale of a 1.3 per cent stake in Elf, because of poor market conditions. Since the government announced the sale in mid-November, Elf's share price had risen from FF408.70 to a record high of FF444, before falling back in the recent gloom.

Havas, the media group, dropped FF23 to FF20.40 in volume of 340,500 shares, including a block of 120,000. The fall followed Monday's forecast from Avenir Havas Media, a subsidiary, that its 1991 results would be lower than previously predicted.

Printemps was requoted, and fell FF50 to FF758, after the agreed bid by Pinault for two thirds of the company.

Among the blue chips, Total dropped FF59 or 6.1 per cent to FF235 and Paribas shed FF21.50 or 6.6 per cent to FF303.

FRANKFURT fell in quiet trading. One dealer said that Germans had been worried by the situation in eastern Europe to the extent that trading in stocks seemed to matter less for the time being.

Volume certainly stayed low,

after enjoying early advances, IBM fell back to stand down 1% at \$847 in the wake of Monday's big decline, which was sparked by a downbeat assessment of the company's 1992 prospects at a New York meeting of senior management and analysts. Other computer manufacturers were mixed, with Compaq up 3% at \$23.9, Hewlett-Packard steady at \$26.1, but Digital Equipment down 5% at \$55.5 and Unisys down 5% at \$44.

Deere & Co plunged 35% to \$41.4 in volume of 1.2m shares after the country's largest agricultural equipment manufacturer reported a fourth quarter loss of \$1.07 a share after taking a charge. In the same quarter a year ago, Deere made a profit of 88 cents a share.

Canada

TORONTO STOCKS slipped by midday after staying in a narrow range for most of the morning. Investors were reluctant to take positions before further US economic data.

The composite index fell 9.8 to 3,773.1. Declining issues led by 383 to 154 in volume of 15.5m shares valued at C\$16m.

American Barrick continued to climb higher, despite weakness in gold futures and other gold shares, rising 6% to C\$30.00, but slipped from a high for the day and the past six weeks of C\$31.4.

Among the most active issues, Fort Knox Gold slipped C\$1.38 to C\$14.56. Contrarian class A eased 1 cent to 5 cents, Incota fell 5% to C\$2.00, Nova eased C\$4 to C\$7 and Horsham Corp rose C\$0.50 to C\$10.4.

A TRIO of emerging markets each rose by more than 30 per cent last month. These leaders were scattered in different continents: Colombia in America, Pakistan in Asia, and Turkey in Europe.

The best was Colombia, which gained 38 per cent in dollar terms, according to the International Finance Corporation (IFC), part of the World Bank. At an investors' seminar last week, Latin American Securities – a joint venture between Foreign & Colonial Management, of the UK, and Banco de Investimento Garrantia, the Brazilian investment bank – predicted that Colombia would be the region's best performer next year.

Mr Andrew Twiston Davies, Latin American Securities' managing director, forecast that Colombia's index would double in dollar terms in 1992, compared with expected rises of 50 to 60 per cent in Argentina, 50 per cent in Brazil, 35 per cent in Mexico and 20 per cent in Venezuela.

Colombia is the smallest of the six Latin American markets covered by the IFC indices, with a capitalisation of about \$2.4m, compared with \$60.4m in Mexico, the largest. Daily turnover is about

ASIA PACIFIC

Futures settlement worries depress Nikkei

Tokyo

THE NIKKEI average fell below 22,000 again on small-lot, arbitrage-driven selling yesterday, as nervousness prevailed ahead of Friday's December futures settlements, writes Emiko Terazawa in Tokyo.

After a high of 22,349.50 in the morning, and a low of 21,832.77 in the afternoon, the Nikkei closed 238.82 down at 21,933.06. Volume rose to 210m shares from 150m on arbitrage-related deals.

Declines outnumbered advances by 744 to 220 with 134 issues unchanged. The Topix index of all first section stocks shed 16.60 to 1,685.83 although, in London, the ISE/Nikkei 50 index eased only 0.35 to 1,246.84.

Yesterday's publication of the Bank of Japan's tankan, or quarterly survey of business sentiment, failed to affect share prices, although the bond market rallied.

Traders said that, while the survey gave a positive signal for lower interest rates in the long term, it was not enough to support confidence before the futures settlement on Friday.

Market participants holding December futures are not expected to roll over into March contracts because of the narrow spread, which, in turn, is expected to result in an unwinding of cash stock positions.

In the past, the "calendar spread", or the difference between the closer and further contracts, has widened as expiry approaches. "This time it has narrowed, and the market is very worried," said Mr Peter Johnson at Baring Securities.

Market participants are also nervous about options traders' mounting positions in December "put options" – selling rights – around the 22,000 level. Institutional investors have remained inactive, on speculation that dealers will try to push the index lower.

Domestic institutions have grown increasingly worried that the absence of foreign buying, because of year-end book closings and holidays, will depress prices. Weakness

in all emerging markets is expected to continue, says the IFC.

Latin American Securities said there were a number of positive factors in Colombia:

- the recent opening of the market to foreign investment;
- an expected fall in inflation from 27 per cent this year to 22 per cent next year;
- an export-driven but under-developed economy;
- a more diversified industrial base, with coffee – which used to be the main export – now accounting for less than 20 per cent of exports;
- and a decline in drug-related violence.

At the end of November, the first foreign fund, the Baring Puma Fund, was approved by the Colombian stock exchange authorities. Mr Terry Mahony, the fund's manager, agreed that Colombia could be the Latin American market of 1992, as Argentina had been for 1991. He said the Puma Fund's weighting in Colombia would be small at first, concentrating on consumer companies, such as food and beverage stocks, and some industrials.

Not all emerging markets were winners last month. Brazil fell 21 per cent in dollar terms, although in local currency it moved slightly higher. Ms Else Derrick, the Brazil analyst at Latin American Securities, said that encouraging factors included the appointment of the government's new eco-

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